

The Central Florida Domestic Security Task Force

(Serving Orange, Osceola, Seminole, Brevard, Volusia, Lake, Martin, St. Lucie, Indian River Counties)



Regional Operating Guide

October 2020

TABLE OF CONTENTS

SECTION I - ADMINISTRATIVE

Executive Summary	Page 3
Background	Page 4
Intent and Purpose	Page 4
Planning Assumptions	Page 4
Crisis and Consequence Management	Page 5
Organizational Structure	Page 6
Organizational Responsibilities and Guiding Principles	Page 7
Sub-Committee Specific Duties and Responsibilities	Page 11-15

SECTION II - RESPONSE

Requests	Page 16
Notification	Page 16
Activation	Page 16
Deployment	Page 16
Logistical Support	Page 18
Communications	Page 19
Documentation	Page 19
Demobilization	Page 19

SECTION III- APPENDICES

(A) Definitions	Page 21
(B) Acronyms	Page 24
(C) References	Page 26
(D) Structure Chart	Page 27
(E) Primary Task Force Contacts	Page 29
(F) Co-Chair Contact Information	Page 35
(G) Special Response Teams	

SECTION IV – PAGE

2018-2020 State of Florida Domestic Security Strategic Plan

SECTION V – PAGE

2018 State of Florida Annual Domestic Security Report

SECTION I - Administrative

Executive Summary

The Central Florida Region Domestic Security Task Force (CFRDSTF), aka the Region 5 Domestic Security Task Force 5 (RDSTF 5) Regional Operating Guide and Response Plan shall serve as the framework for the region by providing definitions of the roles and responsibilities of the CFRDSTF and addressing specific operating policies and principles.

This document also provides an operational view of the role of the Florida Department of Law Enforcement (FDLE) and the Florida Division of Emergency Management (FDEM) in coordinating the work of the CFRDSTF as it relates to response protocols for a terrorist incident.

This guide is intended to be a “living” document, to be amended as needed in the event of changes to the organizational or operational structure of the CFRDSTF or its mission. Additionally, it provides direction for consistency in the coordination of planning for preventive, responsive, mitigating, and recovery efforts relating to acts of terrorism.

The CFRDSTF functions under the Incident Command System as a regional entity in coordination with local Emergency Operations Centers (EOCs) and the State Emergency Operations Center (SEOC). The Florida Division of Emergency Management (FDEM) will support and assist the CFRDSTF with the response of specialized personnel, equipment, and material to support local emergency agencies and organizations responding to an actual or threatened terrorist event.

Background

Pursuant to Florida Statutes Chapter 943, the Florida Department of Law Enforcement (FDLE) established a Regional Domestic Security Task Force (RDSTF) in each of its seven (7) operational regions.

The Florida Department of Law Enforcement (FDLE) is the lead state agency for coordination of activities directed toward the detection and prevention of a potential terrorism incident. As the State Incident Command (IC) under Section 943.03101, F.S., FDLE shall direct and coordinate the initial state and regional response and subsequent criminal investigation.

The RDSTFs address unique preparedness, mitigation, and response needs for identifying, mitigating, and combating acts of terrorism to include Weapons of Mass Destruction (WMD) and Cyber incidents.

The Commissioner/Director of FDLE serves as the State Incident Commander by Executive Order with the authority to coordinate the initial response to acts of terrorism through the RDSTFs.

The CFRDSTF is responsible for a geographic area that includes *Lake, Orange, Osceola, Seminole, Volusia, Brevard, Martin, St. Lucie and Indian River Counties*; this geographic area also includes Port Canaveral and state waters offshore from the coastal counties.

Intent and Purpose

The purpose of this document is to define the roles and responsibilities of the CFRDSTF while utilizing consistent and coordinated means in the development, management, and execution of established regional and statewide protocol addressing terrorism activities.

This document is not intended to replace any Memorandum(s) of Understanding (MOUs) or response protocol currently established between entities and/or jurisdictions in the region.

Planning Assumptions

- The primary focus will be on prevention and preempting of terrorist incidents;
- The CFRDSTF will coordinate efforts and facilitate regional response to the local Unified Command in accordance with pre-developed plans and procedures;
- The CFRDSTF will use Domestic Security Oversight Council (DSOC) approved guidelines to facilitate a Task Force response to a terrorist incident;
- The CFRDSTF will facilitate the mobilization and deployment of regional resources;
- The appropriate decision-makers will participate in a Unified Command structure and the Emergency Operations Center of affected jurisdictions will be activated;
- Regional Special Response Teams and other regional resources adhere to regionally established protocols for response.

Crisis and Consequence Management

Crisis management is the process by which an organization deals with a major event that threatens to harm the organization, its stakeholders, or the general public. It is predominantly a law enforcement function. The FDLE is the lead state agency for crisis management.

Consequence management addresses the effects of an incident on lives and property and supports crisis management efforts from the time of attack. It includes measures to protect public health and safety, restore essential government services and provide emergency relief to governments, businesses, and individuals. The Florida Department of Emergency Management (FLDEM) is the lead state agency for consequence management.

Leaders of emergency response units will implement command and control of both the crisis and consequence management operations through a unified command structure. State and/or Federal assistance will be mobilized to support the local command structure as needed.

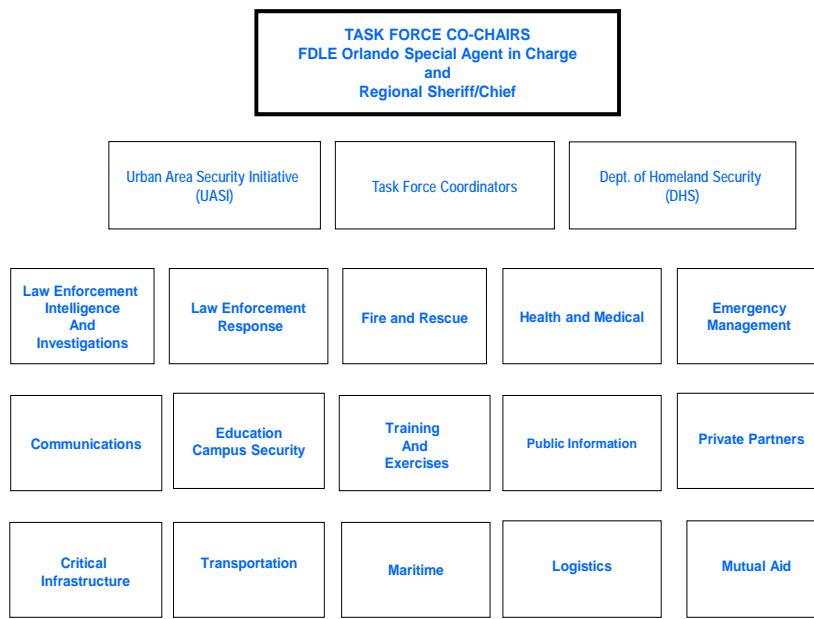
Crisis Prevention	Consequence Response
Intelligence Gathering and Sharing	Liaison and Support to Incident Command
Assess Equipment Needs	Facilitate and Coordinate Regional Asset Utilization
Investigations Related to Threats and Future Attacks	Investigations Related to Current Attacks
Planning	Planning
Critical Infrastructure/Key Resource Assessments/Hardening	Critical Infrastructure/Key Resources Protection
Port/Border Security	Recovery
Facilitate Training and Exercise	Process Review and Improvement

Organizational Structure

The CFRDSTF is headed by 2 lead co-chairs, one of whom is a Sheriff/Chief and the other is the FDLE Regional Special Agent in Charge (SAC). Within the task force are sub-committee co-chairs representing specific disciplines who are appointed congruently by the head co-chairs. (Figure 1)

- The core of the CFRDSTF will be composed of members from Law Enforcement, Fire and Rescue/EMS, Health and Medical, Emergency Management, Education, Communications, Critical Infrastructure, and Private Partners; and may include other groups as necessary to meet its mission.
- The CFRDSTF will endeavor to fulfill the functions of regional coordination, planning and support based on guidance and direction received from the Domestic Security Oversight Council and the designated lead State agencies for prevention and response activities.
- The CFRDSTF subcommittees will be chaired by a member representing that discipline as approved and/or appointed by the task force co-chairs;
- The CFRDSTF will have representation as appropriate and will participate in all aspects of the State's Domestic Security Coordination Group.
- The CFRDSTF Planner shall assist in strengthening regional collaboration and information sharing by providing planning expertise to all disciplines and by functioning as a critical link between the CFRDSTF and the State.

Figure 1



Organizational Responsibilities

Policies and Guiding Principles:

In the event of an incident, the Task Force will facilitate response assistance in the most efficient manner possible. This requires an ongoing preparedness and management effort by the CFRDSTF to ensure this mission statement's intent is met. To achieve this end, the CFRDSTF shall be governed by the following policies and guiding principles; Chapter 252 (Emergency Management) and Chapter 943, Section .0312 (Law Enforcement/Regional Domestic Security Task Force, and the NIMS.

The CFRDSTF will operate under three principal conditions: prevention of a terror attack, response to a terror attack, and such other approved objectives that are reasonably related to the goals of enhancing the State's domestic security.

Preventive actions are carried out day to day without the issuance of an executive order, including conducting preparedness actions for credible threats. Response actions are undertaken after a terrorist incident has occurred that causes a Governor's Executive Order to be issued.

The table below illustrates principal areas for these conditions in preparation to prevent an attack and in preparation to respond.

Prevention Activities

a) Intelligence and Information Sharing:

Intelligence is shared as appropriate to the specific situation. The sharing of certain types of intelligence can be limited due to requirements of federal classification levels. The CFRDSTF head co-chairs determine what regional intelligence is shared.

Intelligence and investigative information may be received in a variety of ways including DHS Bulletins, CFIX Briefs, FBI/JTTF Briefs and Suspicious Activity Reports (SARS). Local agencies that encounter potential domestic security related information and/or intelligence should share that information with their agency's Homeland Security Coordinator who follows-up with a member of the CFRDSTF Intelligence and Investigative Sub-Committee and/or CFIX.

Intelligence is managed by CFIX, the JTTF, and the Florida Fusion Center. CFIX also serves the region as a clearinghouse for intelligence and investigative information.

CFIX, the JTTF, and the web-based Homeland Security Information Network (HSIN) should be utilized to post and share intelligence bulletins and updates. This and investigative information are entered into the InSite domestic security database that is used statewide.

b) Investigations:

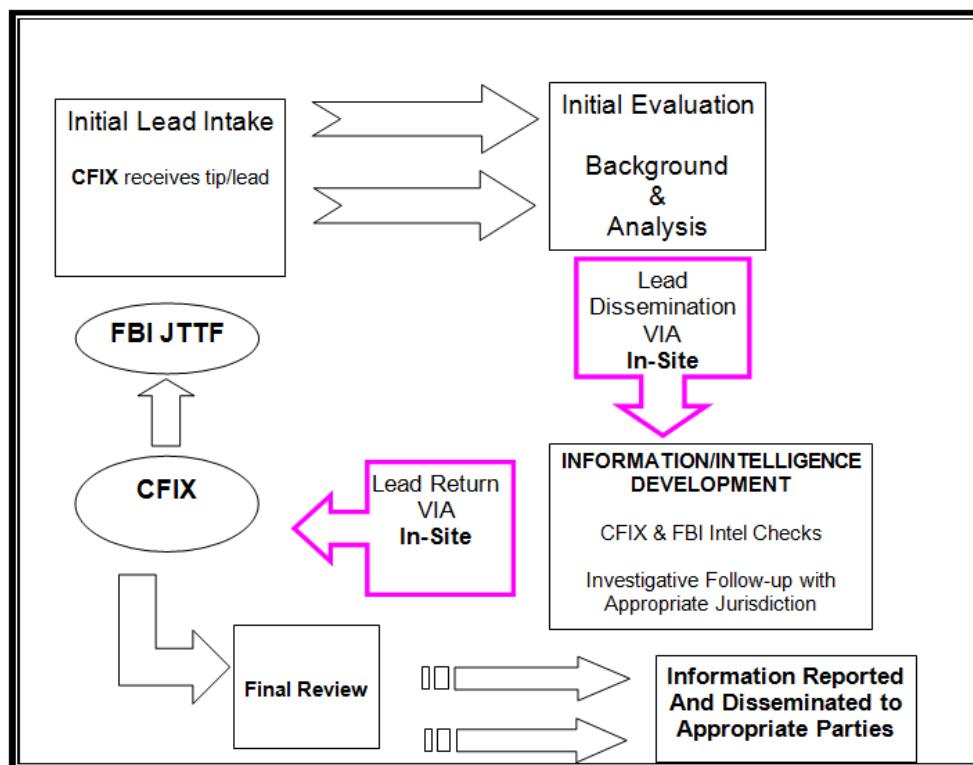
For the purposes of these guidelines, the presumption of criminal activity is determined by the responding agency based on training, experience and the facts as they are known at the time. If in the doubt, the first responding agency should treat the incident scene as a crime scene and follow established protocols based on this assumption. Circumstances will dictate further notification of state and/or federal agencies.

An agency responding first to a suspected domestic security incident should immediately notify their agency [Dispatch] Communications Center, County Warning Point, and/or Emergency Management Director of the incident.

The Intelligence and Investigations sub-committee of the CFRDSTF works closely with the Federal Bureau of Investigation Joint Terrorism Task Force (FBI/JTTF) as well as city and county homeland security intelligence/investigative entities. Investigative activities initiated in response to escalation of the National Threat Level or an actual terrorist event, occur in coordination with the FBI/JTTF. (Figure 2)

Figure 2

CFIX Lead Processing Chart



c) **Fusion Center (CFIX)**

This information details the expected role of the Central Florida Intelligence eXchange (**CFIX**) will play in the event of a domestic security incident in Region 5.

The CFIX will activate to the level needed depending on the nature and impact of the incident. The purpose of the activation will be to provide analytical and intelligence support to the region, state and nation.

- **Emergency Operations Center Participation:** A CFIX Analyst will be assigned to a designated Emergency Operations Center (EOC) to insure that two way communications is established and that information flows into the EOC and to CFIX. CFIX will support regional, state, and national partners by posting and sharing pertinent information on established forums.
- **CFIX Staffing:** CFIX leadership will immediately establish a staffing plan to support the mission. CFIX normally operates from 0800 – 1700 hours, Monday through Friday. This coverage will be augmented to the level deemed necessary, to include 24/7 coverage during significant domestic security events. CFIX will have a sufficient amount of personnel available to monitor local events through social media, post events on designated sites and provide administrative support to include tip intake and documentation of tips. Outreach to other regional or state analysts may occur if staffing becomes an issue. Virtual analysts will be called upon to support the mission as needed.
- **Analytical and Intelligence Support:** CFIX is equipped with significant analytical databases and tools to enhance intelligence gathering and sharing during an event.
- **Social Networking Monitoring Tools** – CFIX Analyst(s) will monitor social networking sites to increase awareness of significant activities associated with the event and to glean and share possible threat information.
- **Dashboard for EOC/Regional Partners** – CFIX will assist in the establishment of a VueTOO Dashboard to allow regional partners visual access to critical information for real-time intercommunication.
- **HSIN Connect** – CFIX will establish and/or participate in established HSIN Connect SitAware sites. CFIX will monitor and post significant information for regional, state and national partners. HSIN Connect accessibility is available to anyone who has an active HSIN account.
- **FFCN SharePoint Website** – CFIX will post alerts and situation updates on FFCN SharePoint Website.

- **Situational Reports** – CFIIX will provide situational reports and updates as needed. The reports will be posted on the FFCN Website, the HSIN Connect SitAware Site(s) and disseminated via e-mail as needed.
- **Tip Intake** – CFIIX will assist in supporting the call center (tip intake and documentation) as needed.

Sub-Committee Specific Duties and Responsibilities

In addition to meeting regularly as part of the CFRDSTF body; each sub-committee may meet as an individual group as deemed necessary to help accomplish duties and responsibilities including, but not limited to:

Law Enforcement

(a) Intelligence

- Identifying information/intelligence pertinent to terrorism activities; Support regional fusion center info/intel sharing protocols as the situation allows based upon the security levels.

(b) Investigations

- Supporting the region's Joint Terrorism Task Force; Supporting regional prevention and response operations.

(c) Response

- Identifying and supporting the need for specific equipment and training for regionally recognized law enforcement response teams based on documented gaps in training or response to actual incidents;
- Maintaining a record of law enforcement and intelligence asset capability, capacity and training;
- Establishing and maintaining continued contact with law enforcement agencies within the region for the continued verification of needs;
- Tracking the mobilization and deployment of the recognized specialty teams when activated.

Fire and Rescue

- Acting as the CFRDSTF liaison to the fire agencies and specialty teams within the region, to include teams not funded by DHS grants;
- Assisting in planning, response and recovery of incidents that may involve the CFRDSTF;
- Facilitating requests for fire, search and rescue, EMS (medic units) and hazardous materials unit resources through the Florida Fire Chiefs Association State Emergency Response Plan (SERP), via direct liaison with the SERP representative;
- Planning and assist in conducting training and exercises.

Health and Medical

- Through the Central Florida Disaster Medical Coalition (CFDMC), develop and promote healthcare emergency preparedness and response capabilities within the region;
- Facilitate the timely sharing of information on plans, trainings, exercises, resources and other information of relative to regional preparedness;

- Build and maintaining an inventory of regional medical response equipment and capabilities;
- Maintaining formal deployment standard operating guidelines;
- Providing public health and healthcare subject matter expertise to support CFRDSTF Operations.

Emergency Management

- Maintaining a liaison with all city, county, private, non-profit, and special district agencies for the purpose of coordinating needed services through the County Emergency Operations Center;
- Providing disaster management best practices in mitigation, preparedness, response and recovery issues;
- Assisting in the development of response and recovery planning efforts that are consistent with other local, State and Federal planning efforts
- Assisting in the revision of local terrorism response plans;
- Assisting agencies with vulnerability assessments;
- Maintaining a liaison with the Regional Planning Councils and the Local Emergency Planning Committee;
- Maintaining current regional inventory of emergency management assets focusing efforts on capability, capacity, and training;
- Coordinating requests for all State and Federal resources to support incident objectives once local resources are depleted;
- Documenting the County's hazard threat profile as required by State Rule 27P-22.005 and Federal Disaster Mitigation Act of 2000 (DMA 2000);
- Coordinating emergency management and homeland security preparedness activities to include the development of a Multi-Year Training and Exercise Plan for all hazards;
- Coordinating additional assistance and serving as a link with the impacted cities or agency EOCs when activated;
- Facilitating the development of Memorandum of Understandings with private, non-profit and faith-based organizations for disaster response and recovery support.

Communications

- Providing planning, decision making, and terrorism response assistance on communications;
- Serving as regional coordinator with all response agencies to maintain the Tactical Communications Plan;

- Developing and maintaining regional protocols and updating lists of communications frequencies and procedures for the region;
- Assisting in development of regional training and exercises;
- Maintaining current inventory of regional communications assets focusing efforts on capability, capacity, and training;
- Coordination of the deployment and/or the operation of communications resources for use by all public safety responders.

Campus Security (Education)

- Coordinating security plans and procedures with school districts, universities, community colleges and vocational facilities;
- Assisting in conducting vulnerability assessments in cooperation with their RDSTF partners to supply options for target hardening considerations;
- Keeping the CFRDSTF apprised of school district response and prevention planning;
- Interacting with and brief affected superintendent(s) and/or designee(s) using ICS protocols, upon County or State EOC activation pursuant to an incident or event. Determine designated Point of Contact (POC) for school district leadership and establish communications with the POC and representatives within the County EOC. Mission tasking requests and assignments would follow established protocols;
- Determining designated Point of Contact (POC) for school district leadership and establishing communications with the POC and representatives within the County EOC; Mission tasking requests and assignments would follow established protocols.

Training and Exercise

- Providing timely notice on regional training and exercise preparedness activities;
- Articulating ways to leverage training and exercise funding to best fulfill the training needs of regional entities, public and private;
- Supporting the collection and sharing of regional preparedness After Action Reports;
- Supporting the state's annual Multi-Year Training and Exercise Program (MYTEP) process by communicating and coordinating with other sub-committees to help in identifying needed regional preparedness training based on after acting reporting documenting gaps;

- Sharing relative training and exercise opportunities with the region.

Public Information

- Assisting as needed with the establishment of a Joint Information System (JIS) or Joint Information Center (JIC) in compliance with current guidance;
- Assisting with outreach supporting official public awareness campaigns such as “See Something, Say Something” and other appropriate messaging.

Private Partners

- Supporting the information sharing process amongst partners;
- Participating in strategic domestic security activities (planning; exercises);
- Supporting the ICS concepts and practices.

Critical Infrastructure

- Identifying and maintaining a network of regional critical infrastructure partners;
- Identifying and promoting strategies to build critical infrastructure resilience;
- Coordinating and/or conducting vulnerability assessments on regional assets through a consistent methodology;
- Promoting and information sharing environment between critical infrastructure stakeholders.

Transportation

- Strategizing to manage physical and cyber security risks to regional transportation modes through best practices;
- Actively promote and participate in mission-essential information sharing across sectors/jurisdictions, and disciplines, as well as between public and private stakeholders;
- Supporting and encourage stakeholders to conduct vulnerability assessments;
- Participating in regional quarterly Transportation Multi-Model Meetings coordinated by the Transportation Security Administration (TSA) and the regional fusion center.

Maritime

- Identifying and supporting practices to improve public health and safety in the maritime industry;
- Supporting transportation guidance on commerce, military, and for pleasure maritime passages;

- Participating in regional quarterly Transportation Multi-Model Meetings coordinated by the Transportation Security Administration (TSA) and the regional fusion center.

Logistics

- Providing feasible support to emergency operations that may require helping to acquire, transport, and/or distribute goods as part of recovery efforts (requests may come from various sources);

Mutual Aid

- Representing home agencies as Mutual Aid liaison to the CFDSTF in counterterrorism strategic planning; supporting the Florida Mutual Aid Plan, and maintaining awareness of the ICS structure.

SECTION II – RESPONSE

Requests

When an Incident Commander determines the need for additional resources, the Incident Commander or designee, will follow their jurisdiction's or agency's protocol for requesting external resources through their appropriate County EOC, and the County will attempt to fill the resource needs from within the county.

When resource requirements exceed the capability of the affected county, a request will be made for additional resources through the State Emergency Operations Center (SEOC) in conjunction with the State Comprehensive Emergency Management Plan (SCEMP).

Notification

The FDLE Planner maintains a current list of the CFRDSTF co-chairs and special team members. **The Collabria (ReadyOp)** notification system will be utilized to deliver secure, incident-related messaging and notifications to the appropriate members of the Task Force at the direction of the Lead Co-Chairs or Designee. **The Collabria (ReadyOp)** notification system should be tested regularly for operational readiness.

Activation

Due to the nature of a terrorist incident and the primary goal to protect lives and property, the deployment of a special team may be executed in advance of specific coordination with the State Emergency Operations Center (SEOC); however as soon as practical, the appropriate notification to the SEOC will occur. It is also imperative that the Emergency Manager in the jurisdiction requesting assets as well as the Emergency Manager in the jurisdiction receiving assets be notified of the actions being taken.

Deployment

The CFRDSTF has special teams that may be called upon to respond and assist in a domestic security incident. The special response team members have received technical equipment and training to supplement existing regional resources and may be called upon to respond outside their region as deemed necessary. These special teams may be agency based or composite teams and may receive deployment orders by other means; however, all responding team leaders should coordinate with the Incident Commander (IC) or designee in the requesting jurisdiction following to be briefed on the Mission. Some of the CFRDSTF special resources are not teams, but equipment that will arrive with a driver, but not an operator. The receiving jurisdiction should be prepared to receive and provide operators for the equipment.

The concepts governing deployment of special response teams and/or other assets include the following:

- Defining the deployment time frame;
- Ensuring that all resources deployed are adequately documented and tracked within each affected task force region;
- Requiring that teams arriving on scene have complete and appropriate personal protective equipment, as well as other necessary equipment as required by the type of incident, and follow safety procedures enacted by the local incident or unified command structure.

Unless specified otherwise, the standard deployment of CFRDSTF resources to the affected jurisdiction shall be within two (2) hours of receiving the official Mission assignment.

The CFRDSTF will also determine a location to facilitate resource mobilization and deployment. The affected jurisdiction's County EOC will identify the preferred location for staging assets. Slow onset, jurisdiction wide incidents may require an alternate or additional location.

When a CFRDSTF Response Team is deployed, the respective liaison will assure that the team supervisor (leader) maintains the following information until deployment completion:

- Appropriate ICS forms and situation report forms (including personnel accountability forms and passports)
- Contact lists
- Equipment/supplies inventory lists
- Expense/activity forms

Logistical Support

The CFRDSTF must also determine if the affected jurisdiction can maintain the logistical support and service needs of the activated resources. This information generally can be obtained from the local Emergency Operations Center. Factors to consider in this decision making process are:

- Length of time the teams are expected to be activated;
- Location of incident (i.e., can teams return home each day);
- Number of teams sent to affected jurisdiction;
- Severity of the incident and size of area affected;
- Status of the support infrastructure in the affected jurisdiction;
- Size of the deployment

The response to these questions will determine if the teams need to be self-contained or if the affected jurisdiction can maintain the logistical support necessary. If logistical support is needed, the CFRDSTF coordinator will appoint a *liaison* to serve as a link between the local EOC and the State EOC to facilitate resource needs.

The types of logistical support needed to sustain activated Regional Domestic Security Response Teams should reflect the following:

- **Transportation to and from the affected jurisdiction:**
 - (a) Staging areas, within and outside the affected areas
 - (b) Overnight storage of vehicles
 - (c) Maps and directions of disaster scene
 - (d) Emergency towing and repairs
 - (e) Designate fuel, oil, water facilities
- **Food supplies and preparation:**
 - (a) Self-contained mobile food preparation units
 - (b) Personnel to prepare/distribute meals
 - (c) Sanitation and cleanup
 - (d) Food supplies/utensils
- **Lodging and rehabilitation areas:**
 - (a) Secure and suitable living quarters
 - (b) Decontamination needs
 - (c) Environmental considerations (rain, sun/heat, insects)
 - (d) Bedding
 - (e) Transportation to and from living quarters
 - (f) Parking and security of vehicles/equipment
 - (g) Electricity/generator power
 - (h) Water and sanitary facilities

Communications

Communications Cache to be deployed as needed and interoperable communications established for inside and outside the affected area as needed.

Documentation

The request and deployment of all assets will be documented in the SEOC tracking system and issued a Tracking Number authorizing the CFRDSTF to engage in support activities. The status of regional resources should also be documented in a regionally designated emergency management system and shared with all county EOCs.

Agencies/entities hosting and/or utilizing regional domestic security special assets will maintain current and detailed records regarding the precise location, operational readiness, and deployment records of those assets, including financial records documenting operating costs.

Demobilization

CFRDSTF assets that were activated in response to an event will participate in the demobilization plans or protocols of the Incident Commander they assisted. In addition, all team leaders should conduct a timely assessment of the CFRDSTF resources utilized for the incident and documented what is needed to return the resource to a state of readiness.

At the conclusion of activation, The CFRDSTF lead co-chairs may facilitate critical incident stress debriefing for all responding personnel and request some form of an After Action Report to evaluate response and determine the effectiveness of the deployment.

SECTION III – APPENDICES

Appendix A

Definitions

Critical Infrastructure/Key Resources (CIKR): Critical infrastructure includes those assets, systems, networks, and functions—physical or virtual—so vital to the United States that their incapacitation or destruction would have a debilitating impact on security, national economic security, public health or safety, or any combination of those matters. Key resources are publicly or privately controlled resources essential to minimal operation of the economy and the government.

Domestic Security Coordinating Group (DSCG): DSCG is a statewide entity made up of representatives and subject matter experts from the RDSTFs, designated Urban Areas, and other key agency liaisons that focuses on domestic security preparedness.

Domestic Security Coordinating Group Executive Board (DSCG EB): DSCG EB is made up of Executive Level representatives identified from the DSCG members.

Domestic Security Focus Group (DSFG): The DSFG is comprised of subject matter experts from the RDSTFs, designated Urban Areas, and other key agency liaisons that come together to address domestic security issues surfaced by the RDSTFs, or the Domestic Security Oversight Council on the state level.

Domestic Security Oversight Council (DSOC): The DSOC is the executive policy advisory group chaired by the Commissioner of FDLE, with the Director of Emergency Management serving as the Vice-Chair. The DSOC is comprised of heads of state agencies that have a critical role in Florida's domestic security.

Domestic Security Strategic Plan (DSSP): The DSOC approved plan that guides the state's efforts to strengthen our coordinated capability to prepare, prevent, protect, respond and recover from all hazards through interdisciplinary and interagency consensus and commitment to build and rely on a strong regional collaboration.

Epidemiology: The branch of medicine that deals with the study of the causes, distribution, and control of disease in populations.

Executive Order: Statutorily authorized (s. 14.021, F.S.) action by the Governor to promulgate and enforce emergency rules and regulations to protect the public welfare, persons, or property during an emergency. Executive Orders are limited in scope and duration with a natural expiration date if not renewed by the Governor. Such orders may be extended repeatedly, but only for the limited purpose and scope of response to the specific emergency.

Florida Comprehensive Emergency Management Plan (FCEMP): The documentation of a planning process required by Chapter 252, F.S., at the state and county level to establish policies and procedures needed to prepare for, respond to, recover from, and mitigate the impacts of all types of natural, technological, and criminal/hostile disasters.

Fusion Center: Fusion centers serve as the focal points within the state and local environment for the receipt, analysis, gathering, and sharing of threat-related information and have additional responsibilities related to the coordination of critical operational capabilities across the statewide fusion process with other recognized fusion centers. The Florida Fusion Center is the Governor designated fusion center for Florida. Its mission is to protect the citizens, visitors, resources and critical infrastructure of Florida by enhancing information sharing, intelligence capabilities and preparedness operations for all local, State and Federal agencies in accordance with Florida's Domestic Security Strategy.

Incident Command System (ICS): A management system designed to enable effective and efficient [domestic] incident management by integrating a combination of facilities, equipment, personnel, procedures, and communications operating within a common organizational structure. ICS is normally structured to facilitate activities in five major functional areas: command, operations, planning, logistics, Intelligence & Investigations, finance and administration. It is a fundamental form of management, with the purpose of enabling incident managers to identify the key concerns associated with the incident—often under urgent conditions—without sacrificing attention to any component of the command system.

Information (Investigative): Information obtained from a variety of sources public, governmental, confidential, etc. The information may be utilized to further an investigation.

Intelligence: The product of systematic gathering, evaluation, and synthesis of raw data on individuals or activities suspected of being, or known to be, criminal in nature. Intelligence is information that has been analyzed to determine its meaning and relevance. Information is compiled, analyzed, and/or disseminated in an effort to anticipate, prevent, or monitor criminal activity.

National Incident Management System (NIMS): The provides a systematic, proactive approach to guide departments and agencies at all levels of government, nongovernmental organizations, and the private sector to work seamlessly to prevent, protect against, respond to, recover from, and mitigate the effects of incidents, regardless of cause, size, location, or complexity, in order to reduce the loss of life and property and harm to the environment.

National Response Framework (NRF): A guide to how the Nation conducts all-hazards response. It is built upon scalable, flexible, and adaptable coordinating structures to align key roles and responsibilities across the Nation, linking all levels of government, nongovernmental organizations, and the private sector. It is intended to capture specific authorities and best practices for managing incidents that range from the serious but purely local, to large-scale terrorist attacks or catastrophic natural disasters.

Regional Domestic Security Task Force (RDSTF): Task forces are created by statute (s. 943.0312, F.S.) in each of the seven FDLE districts to assist the department in developing and implementing a statewide strategy to address preparedness, prevention, response and recovery efforts; to provide advice, and to provide support in performance of domestic security functions.

Statewide Mutual Aid Agreement: These agreements provide reciprocal emergency aid and assistance during an emergency or disaster. They can increase available resources and improve response and recovery efforts. The Statewide Mutual Aid Agreement encourages the requesting county or political sub-division to submit a written request for mutual aid through the Division of Emergency Management.

Terrorism: (s. 775.30, F.S.) As used in the Florida Criminal Code, the term “terrorism” means an activity that:

- (1) (a) Involves a violent act or an act dangerous to human life which is a violation of the criminal laws of this state or of the United States; or
(b) Involves a violation of s. 815.06, F.S.; and
- (2) Is intended to:
 - (a) Intimidate, injure, or coerce a civilian population;
 - (b) Influence the policy of a government by intimidation or coercion; or
 - (c) Affect the conduct of government through destruction of property, assassination, murder, kidnapping, or aircraft piracy.

Unified Command: An Incident Command System (ICS) application used when more than one agency has incident jurisdiction or when incidents cross political jurisdictions. Agencies work together through the designated members of the UC, often the senior persons from agencies and/or disciplines participating in the UC, to establish a common set of objectives and strategies and a single Incident Action Plan.

For coordinating additional assistance and serving as a link with the impacted county or counties EOCs when activated, and for providing EOC Support Teams (Standing Incident Management Teams comprised of local emergency management personnel, or the State Incident Management Team) if requested by the impacted county or counties. If counties are unable to request, support teams may be tasked directly by order of State Command. Impacted counties make requests through the approved State Resource Management System and missions are then tasked by SERT.

Appendix B

Acronyms

CEMP – (Florida) Comprehensive Emergency Management Plan

CFIX – Center Florida Intelligence eXchange

CFRDSTF – Central Florida Region Domestic Security Task Force

DEM – [Florida] Division of Emergency Management

DHS – U. S. Department of Homeland Security

DSCG – Domestic Security Coordinating Group

DSCG EB - Domestic Security Coordinating Group Executive Board

DSFG - Domestic Security Focus Group

DSOC – Domestic Security Oversight Council

EMS – Emergency Medical Services

EOC – Emergency Operations Center

FBI – Federal Bureau of Investigation

FDLE – Florida Department of Law Enforcement

FEMORS – Florida Emergency Mortuary Operations Response Team

FG – Focus Group

FFCA – Florida Fire Chiefs Association

HSIN – Homeland Security Information Network

IMT – Incident Management Team

JIS/JIC - Joint Information System/Center

JTTF – Joint Terrorism Task Force

LTR – Light Technical Rescue

MAC – Multi Agency Coordination

MAC Group – Multi Agency Coordination Group

MAC SOG – Multi Agency Coordination Standard Operations Guide

MOU – Memorandum of Understanding Not for Public Disclosure

NIMS – National Incident Management System

NRF – National Response Framework

RDSTF – Regional Domestic Security Task Force

RMAT – Regional Medical Assistance Team

SARS – Suspicious Activity Reporting System

SART – State Agriculture Response Team

SCO – State Coordinating Officer

SEOC – State Emergency Operations Center

SERP – State Emergency Response Plan (Fire)

SERT – State Emergency Response Team

SOG – Standard Operations Guide

USAR – Urban Search and Rescue

WMD – Weapons of Mass Destruction

Appendix C
References

- Regional Domestic Security Task Force Standard Operations Guide (RDSTF SOG)
- Florida Statute 943.03101, Counter-Terrorism Coordination
- Florida CEMP (Comprehensive Emergency Management Plan)
- SERP (State Emergency Response Plan)
- DSSP (Domestic Security Strategic Plan)
- NRF (National Response Framework)
- NIPP (National Infrastructure Protection Plan)
- NIMS (National Incident Management System)
- Central Florida Disaster Medical Coalition Strategic Plan



Central Florida Regional Domestic Security Task Force

Lee Massie, FDLE Special Agent in Charge

Dennis Lemma, Seminole County Sheriff



Sub-Committees – Appendix D

UASI

Jon Cute, Orlando PD
Tammy Miller, Orange Co SO

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Rich Piccininni, FDLE
Larry Zwieg, Orange Co SO
Bill Lee, FDLE
Deshawn McCall, Planner

Dept. of Homeland Security

Marty Smith, SPSA
Jeremy Anderson, Report Officer

Law Enforcement Intel/Investigations

Jeff Eifler, CFIX
Dave Ogden, Windermere PD
Andy Watts, FDLE
Kevin Gray, FBI/JTTF

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Mark Pergola, Seminole Co SO
Alan Confreda, Brevard Co SO
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Lynne Drawdy, CFDMC

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SECTION III – APPENDICES

Appendix E

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March 2021

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Central Florida Regional Domestic Security Task Force Co Chair Contact List - Mar 24, 21 Appendix F					
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Vessel Osprey		Ponce Inlet		

Region 5 Domestic Security Task Force SPECIAL RESPONSE TEAMS Mar 24, 2021

FIRE and RESCUE - Appendix G

Team(s)	Contact	Agency	Phone	E-Mail
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Hazmat 1-Orange Co Fire	Garrett Wienckowski	Orange Co FD HM5E	407-352-4908 / 407-230-7405	garrett.wienckowski@ocfl.net
Hazmat 2-Orlando Fire	W. Aaron Rhodes	Orlando FD HM5F	407-246-4052	william.rhodes@cityoforlando.net
Hazmat 3-Seminole Fire	Paull Sieferth	Seminole Co Fire HM5B	407-665-5691	pseiferth@seminolecountyfl.gov
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Brevard Co Fire	Scott Gold	Brevard Co Fire HM5A	321- 302-8416	Scott.Gold@brevardcounty.us
USAR Coordinator FLTF4	Garrett Wienckowski	Orange Co FD FLTF4	407-352-4908 / 407-230-7405	garrett.wienckowski@ocfl.net
<i>Light Technical Fire & Rescue</i>	Contact	Agency	Phone	E-mail
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Osceola Co	Mike Capranica	Osceola Co Fire LTR528 II	407-742-6875 / 321-228-6867	mcap@osceola.org
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Orange Co	Ryan Fischer	Winter Park Fire LTR529 II	407- 951-0592 / 321-695-7611	Dhagedorn@cityofwinterpark.org
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Volusia Co	John Kyp	DeLand Fire LTR533 II	386-527-0680	Jkyp@Volusia.org
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HEALTH and MEDICAL (Includes Behavioral) Appendix G

Team(s)	Contact	Agency	Phone	E-Mail
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Central FL Disaster Medical C	Clint Sperber, RDSTF Co-Chair	Health Coalition	386-481-4345	melanie.black@flhealth.gov
Central FL Disaster Medical C	Lynn Drawdy, Executive Director	Health Coalition	407-928-1288	lynn.drawdy@flhealth.gov

Region 5 Domestic Security Task Force SPECIAL RESPONSE TEAMS Mar 24, 2021

COMMUNICATIONS - Appendix E

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Communications	Rich Steiner	Orange Co Public Safety Comm	407-836-2810	richard.steiner@ocfl.net
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Communications EDICS/EDWARDS	Craig Montgomery	St. Lucie Co Public Safety	772-462-8100 after hours 772-465-5770	montgomeryc@stlucieco.org
Communications/MARCS	Brian Beechner, BC/Special Ops	Orange Co Fire	407-254-9006	Brian.beechner@ocfl.net
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OTHER TEAMS - Appendix G

Team(s)	Contact	Agency	Phone	E-Mail
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Crisis Response Team	Christine Mouton	UCF Victim Services	407-823-1894	Christine.Mouton@ucf.edu
SART	LeiAnna Tucker	850-410-0920	850-251-2841	LeiAnna.Tucker@FreshFromFlorida.com

2020 Domestic Security Annual Report



Making Florida Safer

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Table of Contents

Introduction	2
Florida's Domestic Security Governance Structure.....	2
2020 Statewide Domestic Security Priorities.....	5
2020 Domestic Security Mission Areas.....	5
Prepare	6
Prevent	7
Protect	9
Mitigate	10
Respond.....	11
Recover	12
2020 Domestic Security Funding	13
Florida's FFY 2020 Domestic Security Funding Process.....	13
Florida's FFY 2020 Domestic Security Awards.....	13
Appendix A: Florida's 2020 Award Amounts by Grant Type	14
Appendix B: 2020 Domestic Security Funding by Region	15
Appendix C: 2020 Domestic Security Funding by County.....	17
Appendix D: Florida's 2001-20 Domestic Security Awards.....	21
Appendix E: Florida's 2001-20 Domestic Security Awards by Region.....	22
Appendix F: Overview of Domestic Security Grants.....	24
Appendix G: Florida Domestic Security Strategic Plan.....	27

Introduction

In compliance with [Section 943.0313, Florida Statutes](#), the Domestic Security Oversight Council (DSOC) submits the *2020 Florida Domestic Security Annual Report*. The Annual Report describes Florida's domestic security governance structure, highlights domestic security accomplishments and initiatives, and provides grant award information for Federal Fiscal Year (FFY) 2020.

While terrorist threats continue to occur throughout the nation, Florida has taken a proactive stance in accepting the responsibility of critically assessing the state's vulnerabilities and strengths to combat terrorism. This year, Florida faced a new threat in the form of the Coronavirus (COVID-19), which quickly became a global pandemic. Florida provided information and resources for the safety of the community, while also ensuring the state was prepared to prevent, protect, mitigate, respond to and recover from terrorist incidents.

Florida's Domestic Security Governance Structure

Florida has built an inclusive governance structure designed to encourage and facilitate multi-jurisdictional and multi-disciplinary participation at all levels of government to support successful implementation of the state's Domestic Security Strategic Plan. There are three major and equally vital components of Florida's domestic security governance structure: DSOC, Regional Domestic Security Task Forces (RDSTFs) and the Domestic Security Coordinating Group (DSCG).

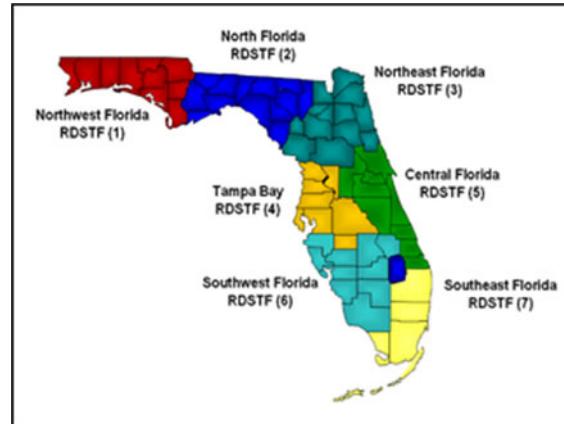
Domestic Security Oversight Council

In 2004, the Florida Legislature formally established DSOC ([Section 943.0313, F.S.](#)) to provide executive direction and leadership on Florida's counterterrorism and domestic security efforts, and provide recommendations to the Governor and the Legislature regarding the expenditure of funds and allocation of resources for domestic security purposes. DSOC serves as an advisory council that provides guidance to the RDSTFs and DSCG with respect to Florida's anti-terrorism preparation, prevention, protection, mitigation, response and recovery missions and is comprised of seven Executive Committee members and 23 other voting members. Additional agencies are represented as ex-officio members, including the Florida Commission on Human Relations, Department of Highway Safety and Motor Vehicles, Fish and Wildlife Conservation Commission, U.S. Coast Guard, Federal Bureau of Investigations (FBI), Department of Homeland Security (DHS), U.S. Attorney's Office and Urban Area Security Initiative (UASI).

Domestic Security Oversight Council	
Executive Committee	Voting Members
<ul style="list-style-type: none">❖ Commissioner of the Florida Department of Law Enforcement, Chair❖ Director of Emergency Management, Vice Chair❖ Attorney General❖ Commissioner of Agriculture❖ Commissioner of Education❖ State Fire Marshal❖ State Surgeon General	<ul style="list-style-type: none">❖ Emergency Medical Services Advisory Council❖ Florida Emergency Preparedness Association❖ Florida Fire Chiefs Association❖ Florida's Digital Service❖ Florida Hospital Association❖ Florida National Guard Adjutant General❖ Florida Police Chiefs Association❖ Florida Seaport Transportation & Economic Development Council❖ Prosecuting Attorney's Association❖ Regional Domestic Security Task Force Co-Chairs❖ Statewide Domestic Security Intelligence Committee Chair

Regional Domestic Security Task Forces

Pursuant to [Section 943.0312, F.S.](#), seven RDSTFs were established. These task forces serve as the foundation of the state's domestic security structure. RDSTFs are co-chaired by the regional Florida Department of Law Enforcement (FDLE) special agent in charge and one sheriff or police chief from within the region. Each RDSTF consists of local, multi-disciplinary representatives who collectively support the mission. The RDSTFs form the critical link between policy makers at the state level and regional partners faced with the daily challenges of protecting Florida's communities.



Domestic Security Coordinating Group

DSCG provides a structure for local, state and federal partners to respond to changing threats and capabilities within the terrorism landscape. The structure includes eight multi-discipline focus groups led by the DSCG Executive Board. DSCG is made up of representatives and subject matter experts from the RDSTFs, designated urban areas, other key organization liaisons and private sector representatives who come together to address domestic security issues. The structure allows the DSCG's processes and decisions to be issue-driven, supporting locally-identified needs brought to relevant focus groups. Each focus group vets the issues to

assess statewide needs, address security gaps and identify funding implications. The Executive Board's mission is to provide information and recommendations regarding counterterrorism and domestic security to DSOC and the chief of domestic security. Due to COVID-19, the majority of DSCG meetings were held virtually this year.

Domestic Security Coordinating Group

Executive Board

8 Focus Groups

Critical Infrastructure/Education – Communications – Fusion Centers/Intelligence

LE Data Sharing – Specialty Response Teams

Cyber Terrorism – Planning, Response and Recovery – Prevention and Awareness

DSCG Focus Groups

The eight multi-discipline focus groups include Critical Infrastructure/Education, Communications, Fusion Centers/Intelligence, Law Enforcement Data Sharing, Specialty Response Teams, Cyber Terrorism, Planning, Response and Recovery and Prevention and Awareness. The groups facilitate statewide and local planning, the delivery of training and exercises and provide recommendations to DSCG, DSOC and the RDSTFs on fiscal planning for Florida's assets. There are general functions each focus group is responsible for such as strategic planning, gap analysis, equipment life cycle replacement and best practice identification. In addition, the focus groups have functions specific to their area of expertise. The following are examples of significant achievements by the focus groups.

The Critical Infrastructure/Education Focus Group finalized the merger of their group by combining bylaws and reestablishing membership guidelines. They collaborated with local law enforcement agencies and the Communications Focus Group to develop a state college interoperable communications funding project. The group also looked at ways to improve communication with first responders during incidents at educational facilities, reviewed the structure of schools in the COVID environment and prioritized target hardening with an emphasis on soft targets.

The Communications Focus Group completed multiple workshops to revise the Statewide Communications Interoperability Plan. A final draft has been approved by the group and will be reviewed by the Executive Board in February 2021. New enhancements for the mutual aid radio cache units were proposed, which will allow for improved interoperability between units as well as state and local Emergency Operations Centers (EOCs).

The Fusion Centers/Intelligence Focus Group continued to promote Suspicious Activity Reporting (SAR). In 2020, more than 8,500 individuals in Florida have taken SAR training across all sectors. The group has continued to build on the good work and collaborative efforts of Florida's fusion centers over the last several years. In addition to providing analytical assistance and support to partner agencies, the centers participated in a wide variety of projects, developed products shared with the law enforcement community and partners and provided technical and analytical expertise in a wide variety of investigations.

The Law Enforcement Data Sharing Focus Group facilitates a common platform that allows information to be shared within the state and nationally. This platform is an important aspect of identifying and managing all threats of targeted violence. The group continued to look at the sustainment of the datasharing system and assessing the positions associated with the system.

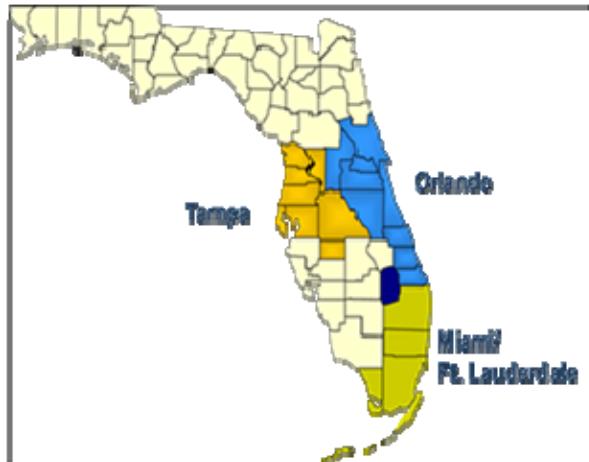
The Specialty Response Teams Focus Group amended their by-laws, to include adding a Florida Highway Patrol Commercial Vehicle Enforcement membership position, due to their extensive service and the financial resources they provide to the group. The group implemented a peer review assessment process for team evaluation throughout the state. The process will include a calendar of assessments, criteria for assessments and a template providing results of the assessments. The group continues to update their five-year strategic plans and Standard Operation Guides.

The Cyber-Terrorism Focus Group conducted a virtual tabletop exercise of The State of Florida Cyber Disruption Response Plan, which outlines the state's response to cyber-disruption incidents affecting state, local and critical private sector systems. A follow-up virtual meeting was held in mid-November to review the after-action report and improvement plan. The plan will be updated and the revised plan will be presented to the DSOC for final approval.

The Planning, Response and Recovery Focus Group continued to enhance usage of WebEOC (a crisis and incident management system) and its build-out initiatives. The group reviewed training and exercises held throughout the regions, with specific presentations on reunification after a mass casualty incident. The Prevention and Awareness Focus Group promoted the If You See Something, Say Something™ campaign statewide, including the development of a mobile application that provides an additional way to report suspicious activities. The group also discussed non-traditional ways to market the campaign due to COVID-19.

Urban Area Security Initiative (UASI)

UASI provides grant funds for federally designated urban areas that are considered high-threat and high-density. In 2020, Florida received UASI funding for the Orlando, Tampa and Miami/Ft. Lauderdale urban areas. UASI representatives participate with the RDSTFs in their regions and as voting members of the DSCG committees. Collectively, UASIs have one vote on the DSCG Executive Board and are represented by three non-voting members on DSOC.



2020 Statewide Domestic Security Priorities

DSOC recognizes the prevention of any terrorist act as the single most important domestic security initiative for Florida and, in response, establishes priorities on an annual basis to address the present threat landscape. Projects submitted for grant funding that align with the priorities are given added consideration when approving the projects. However, the priorities do not preclude other projects from receiving State Homeland Security Program (SHSP) funds. The following items were DSOC funding priorities for this year:

- The support of new and innovative initiatives or pilot projects for new technology and equipment that may increase the prevention and/or response to terrorist acts.
- Information and intelligence sharing through the sustainment and enhancement of the If You See Something, Say Something™ campaign, the Florida Fusion Center network and the Law Enforcement Data Sharing system.
- Cyber Terrorism security projects that meet the criteria recommended by the Cyber Preparedness Advisory Group and approved by the DSOC, updated on March 27, 2018.

2020 Domestic Security Mission Areas

The Federal Emergency Management Agency (FEMA) supports the National Preparedness Goal that focuses on preparing the whole community for disasters and emergencies through core capabilities. The National Preparedness Goal organizes the core capabilities into five mission areas: Prevention, Protection, Mitigation, Response and Recovery, which Florida uses to develop priorities and initiatives to address gaps and vulnerabilities. The 2018-2020 Florida Domestic Security Strategic Plan uses the mission areas to define goals and objectives to achieve Florida's vision of preparedness (reference Appendix G). The accomplishments highlighted in this report have positively impacted Florida's domestic security-related capabilities and offer a few examples of the efforts made this year to ensure the safety and security of Florida's citizens and visitors.

PREPARE

Florida continues to prepare to meet the challenge of evolving attack methodologies that terrorists are using worldwide which has led to teams moving towards an integrated response method. As an example, the Gainesville Regional Hazardous Materials Response Team participated in a bio-hazard walkthrough at a University of Florida laboratory. The workshop allowed participants to prepare for an event when there is both a hazardous material threat coupled with possible explosive devices. The teams shared the type of equipment that is used and collaborated on how they could combine their assets for the most effective response.

A vital part of preparation during critical events is providing community awareness on the resources available to them. "Stop the Bleed" training has been considered a vital part of preparedness training. Being able to delay bleeding until trained professionals reach the scene

has proven to save lives. For this reason, many agencies and schools are participating in this type of training. Healthcare Coalitions in Palm Beach, Broward and Miami-Dade Counties conducted training for numerous people on the proper use of a tourniquet while enabling them to train others in the process.

Additionally, the Northwest Florida area Red Cross provided a services overview for the community. Information included updated contact information for requesting emergency services through the Red Cross as well as a general overview of the agency's capabilities and most requested services available to the region.

Additionally, the Northwest RDSTF in conjunction with the region's power utilities, updated location and contact information for the area's dispatch centers and critical communication infrastructure necessary to operate these centers. This was done as part of a scheduled response plan update. This information will help ensure timely power restoration efforts in the event of widespread power outages across the region to critical 911 and law enforcement dispatch centers.

The increasing threat of complex, coordinated terrorist attacks has a significant impact on emergency responders' preparedness. Those responding may not initially know they are responding to a terrorist attack or whether it is an isolated incident or part of coordinated attacks. The planning for such an incident is crucial to minimize loss of life and assist first responders with the most effective response. The Southwest RDSTF conducted a Mass Fatality Exercise hosted by the Florida Department of Health. This was a community partner exercise working towards improving operational preparedness of a mass fatality event. The collaboration between agencies was successful in opening a dialogue on this critical topic. Also, the Central Florida Disaster Medical Coalition conducted planning meetings for their 2020 region-wide Multi-Casualty Incident full-scale exercise. This preparedness event is for hospitals that engage the health and medical disciplines as well as other first responders, emergency personnel, victim advocate groups and the community. The exercise is postponed until 2021 due to COVID-19.

Many sporting and entertainment events were cancelled this year due to COVID-19. However, as Super Bowl LV looms on the horizon for Tampa Bay, critical infrastructure assessments were conducted on venue sites involved in hosting the event. A tabletop exercise will be held to see how the individual teams respond in a specific scenario to identify gaps and to confirm collaborative effort. Human trafficking operations will commence in advance to minimize criminal activities and persons who prey on the visitors and community. Efforts are underway utilizing social media and advertising venues associated with If You See Something Say Something™.



to promote awareness of possible questionable persons, situations or packages. In addition to the tabletop exercise, the Tampa Police Department Marine Unit conducted a multi-agency dive training operation involving its underwater search and recovery team, bomb squad divers, the Tampa Fire Rescue Tactical Medics and Hillsborough County Sheriff's Office Bomb Squad Divers. Initial instruction was provided on land, followed by actual dive sites, which were critical to display proficiency and interoperability in the advanced techniques such as vessel hull search techniques. The marine unit was able to use the UASI grant-funded 2018 Parker 2520 XLD vessel to transport divers to the different training locations.



Incident Command System (ICS) trainings were held statewide to aid in the preparation of managing incidents. Florida's emergency responders use the ICS to collaborate and efficiently work through the different elements of an incident, whether it is a natural incident or a complex coordinated terrorist attack. The City of Tampa announced the offering of ICS 300 and ICS 400 courses for their employees as well as others in the region or state on specific dates in December. These classes are designed to reinforce its use during field and EOC operations and exercise the ability to transition to unified command demonstrating operational readiness of command staff.

All regions conducted training and exercises to prepare responders and bring awareness to the citizens of Florida. Increasing community awareness of initiatives and resources available assists citizens in becoming proactive and better prepared in the face of a terrorist attack.

PREVENT

Prevention efforts encompass the necessary capabilities to prevent, or stop, a threat or actual act of terrorism and stopping imminent follow-up attacks. Prevention efforts include intelligence and information sharing, interdiction of threats and violent extremism and chemical, biological, radiological, nuclear and explosive prevention.

Florida's fusion center operations develop, identify, assess and share information and intelligence with the primary purpose of thwarting criminal/terrorist attacks. Fusion centers promote information and intelligence sharing amongst local, state and federal agencies and other key stakeholders. The network of Florida fusion centers continues to collaborate on suspicious activity reporting analyses, which aid in connecting the dots between incidents across jurisdictions.



Fusion centers across the state participated in numerous exercises to aid in collaboration between the centers, response agencies and other entities. The Southeast Florida Fusion Center (SEFFC) and the Palm Beach County Sheriff's Office held Terrorism Liaison Officer (TLO) training, which covered situational awareness, domestic and international terrorist threats and suspicious behavior and indicators of terrorist

activity. TLOs raise the level of prevention and preparedness within communities and better prepare public safety personnel to deal effectively with the threat of terrorism. Additionally, the Central Florida Intelligence Exchange (CFIX) hosted a Regional Domestic Terrorism Summit that focused on the sharing of information relating to trends and tactics utilized by domestic violent extremists to plan, attempt or carryout violent acts.

Fusion centers throughout the state continued to build partnerships throughout the year. The CFIX and SEFFC provided Intelligence Liaison Officer training as part of an outreach program to educate partners on the role of regional fusion centers within the national intelligence community. The Florida Fusion Center (FFC) spent the year actively developing standardized training to enhance liaison programs at the regional fusion centers.

The FFC, working with the Office of the Director of National Intelligence, the National Fusion Center Association (NFCA) and federal, state and local agencies continued to develop a series of training and information videos. To date, videos on the role of fusion centers in mass casualty response and preventing threats to the homeland, and an overview of the Network of National Fusion Centers and fusion liaison programs have been released. Members of the FFC are actively involved in NFCA committees to help develop and enhance training, tradecraft and analyst development across the country.

The vast amount of information sharing and intelligence available makes systems that house this information a target for bad actors. Florida has made cyber security a priority in its domestic security strategy. FDLE conducted a grant-funded statewide cyber training for IT security managers, policy writers and high-tech crime investigators to help determine the effectiveness of their information security defenses. Representatives from each of the seven RDSTFs participated the course titled Implementing and Auditing the Critical Security Controls In-Depth.



This course is part of ongoing annual training initiated by the Cyber Terrorism Focus Group. These offerings have proven to strengthen the community from potential cyber-attacks and to build comraderies among the cyber community.

Secure Florida, part of the Florida Infrastructure Protection Center housed at FDLE, continues to enhance cyber protection of critical infrastructure by providing outreach and training to government agencies, businesses and Florida's citizens. The program strives to safeguard Florida's information systems, reduce vulnerability to cyber-attacks and increase responsiveness to any threat. Secure Florida produces a twice weekly newsletter, which consists of open source cyber information, and a quarterly periodical, which includes cyber-related articles written by FDLE analysts and maintains the [Secure Florida](#) website.

To better defend Florida's critical infrastructures, many regions held various awareness training and workshops. The National Counterterrorism Center provided a presentation for the North Florida RDSTF on unmanned aircraft systems (UAS). The presentation familiarized attendees with emerging technologies of commercially available UAS and observed trends and tactics of how they are being used to aid criminals, terrorists and extremists.

Attacks on places of public assembly/mass gatherings continue to be attractive targets. Each year, DHS conducts a risk assessment for each state and the top 100 metropolitan statistical areas. The risk assessment methodology includes a soft target index, comprised of daily visitor

data and a special event metric. The critical infrastructure unit works closely with each RDSTF to identify special events scheduled in their area of responsibility. RDSTFs, as well as the regional fusion centers, monitor these events and provide information needed to local agencies responsible for securing them. Each RDSTF was provided a list of the events scheduled for their region to assist in security planning and preparations.

Florida's domestic security structure supports prevention and awareness initiatives that assist in sharing information statewide. These initiatives not only educate Florida's citizens but also those working in the critical infrastructure and business sectors, on how they can help prevent or mitigate a terrorist incident. A statewide prevention initiative is the If You See Something, Say Something™ campaign. Due to COVID-19, the marketing campaign mainly focused on earned media. A strategic outreach plan included a list of possible partnership opportunities with associations, businesses and events, a campaign calendar and updated timeline of the campaign, a determination of the metrics that will be tracked to measure the return on investment, social media campaigns and updated graphics. The campaign continued to reach out to possible partner associations across Florida. The campaign developed media kits that included sample social media posts, graphics, a PowerPoint presentation, a press release, sample questions and answers and handouts. These materials were sent to partners throughout Florida. The campaign encouraged sheriffs' offices and police departments to participate in the Florida See Say app; currently, 52 agencies are participating in the Florida See Say app.

Receiving tip information through the available reporting mechanisms is an important first step. When a report of activity leads to an identifiable person of concern and a corresponding threat, it allows for prevention efforts to be measured. A Tampa man is facing federal charges for plotting potential terrorist attacks in the area and attempting to give material support to ISIS. Home Depot employees reported threatening statements he had made to authorities. This led to an investigation and arrest through a joint operation between federal, state and local law enforcement agencies. The investigation revealed the suspect's interest in ISIS, his attempts to obtain illegal firearms, his infatuation with the Pulse Night Club shooting and site and surveillance of possible sites around the Tampa Bay region.

PROTECT YOUR EVERY DAY

If you **see** something,
say something

REPORT SUSPICIOUS ACTIVITY

855-FLA-SAFE

or via the Florida See Say App
Call **9-1-1** in case of emergency.



"If You See Something, Say Something®" used with permission of the FBI Interoperable Transportation Authority.

PROTECT

Protection efforts are defensive mechanisms to protect the state against acts of terrorism by emphasizing diverse actions that protect the people and assets of the state. Protection efforts include access control and identity verification, cybersecurity and physical protective measures. Diverse actions of protection include critical infrastructure protection, communication, transportation security and cybersecurity.

In collaboration with the DHS Protective Security Advisors, FDLE conducted or reviewed critical infrastructure assessments across all seven regions in 2020. The surveys and assessments give users data regarding security vulnerability, threat, dependency and consequence

information. Some of the assessments included facilities/structures owned or leased by state agencies, state universities or community colleges and local governments or water management districts. Addressing the security of Florida's infrastructure is an integrated approach and includes publicly and privately-owned facilities. For example, the Northwest RDSTF coordinated with the Northwest Fusion Center to conduct regional visitations to critical infrastructure sites to raise awareness and provide the community with information on the various services available through the fusion center and the task force. This effort hopes to increase participation in the region's less populated counties.

Additionally, the Northwest RDSTF focused on intelligence gathering related to hardening county borders. Automatic license plate readers were installed at some of the borders and have several mobile units. These assets were used during some of the protests in July and used for protecting warehouses storing personal protective equipment and food in response to COVID-19.

Florida has also worked continuously to improve the security of the state's 14 major seaports, each requiring its own unique security solutions. For example, the Tampa Police Department's UASI grant-funded parker vessel is used on a regular and ongoing basis to conduct daily patrols at random times within Port Tampa Bay to increase port security and deter criminal or terrorist activity. The marine unit also assisted the United States Coast Guard with the escort of high value assets and those containing hazardous materials inbound to and outbound from the port.

Attacks on soft targets continue to be a threat. Large-scale open-air venues present challenges for law enforcement to constantly monitor and protect. Physical protective measures can reduce the likelihood of a specific attack type, but they cannot protect against all attack methods. At the 82nd Annual Festival of Lights Parade, the Southwest RDSTF provided assets to include bomb and hazmat specialty teams, undercover law enforcement officers and analytical support at the city's real time crime center. All RDSTF disciplines worked together to identify and respond to suspicious incidents, prior to and during the parade and its related events. This event is attended by more than 200,000 people and is the largest night parade in the southeast United States.

MITIGATE

Mitigation efforts comprise the necessary capabilities to lessen loss of life and assets by decreasing the impact of acts of terrorism, emphasizing that the state becomes stronger when the impacts to respond and recover are minimalized. Mitigation efforts include community resilience, long-term vulnerability reduction, risk and resilience assessment and threats and hazards identification.

Several RDSTFs conducted training or workshops that provided resources on ways to mitigate the impact of a terrorist attack. The Big Bend Healthcare Coalition and the Florida Department of Health (FDOH) hosted a webinar presentation on vaccination planning centered around COVID-19, and Operation Warp Speed, the federal initiative for nationwide mass vaccinations. While still in the implementation phase, this educational opportunity provided insight into planning at the local level. This opportunity also highlighted the importance of organizations to consider becoming a closed point of dispensing.

Due to COVID-19, many of the events planned this year were cancelled. However, response efforts to the pandemic continued to be a statewide effort and FDOH provided a coordinated response to the pandemic as it continued to unfold. FDOH coordinated the distribution of personal protective equipment, testing supplies, medical supplies and other necessary equipment to support local operations through three department warehouse operations and the



implementation of laboratory surge operations to include testing capabilities, laboratory supplies and reporting of laboratory results for more than 11 contracted laboratories. As cases continued to rise, FDOH coordinated planning operations for medical surge, in coordination with the Agency for Health Care Administration and the Division of Emergency Management, to support the healthcare system to include development of alternate care site plans, staff augmentation and resources support. FDOH was also responsible for managing long term care operational support to include testing activities, infection control assessments, staff training, staff augmentation and patient movement. Throughout the pandemic, FDOH continued to support information sharing with the public and healthcare partners through management of public call centers, partner informational briefings and situation reporting.

There were also response efforts to COVID-19 at a regional level. The Northwest RDSTF stood up their EOC at level two with a full incident management team requiring a large-scale logistics operation to coordinate and fill the varying resource needs within their area of responsibility. The FBI, DHS and InfraGard National Capital Region Chapter hosted free webinars that brought faith-based community leaders, security professionals and law enforcement agencies together to share information, best practices and risk mitigation strategies that support the protection of houses of worship.

Many regions used non-traditional ways to provide necessary training and exercises to first responders and the community. Virtual workshops were held throughout the state as a way of sharing information such as Continuity of Operations Planning webinars. These workshops help healthcare organizations document the decision-making logistics and coordination that must occur to keep organizations up and running through a disaster, provide a continuity of care for patients and clients and remain in business well after the disaster occurs. Also, the Northeast Florida Healthcare Coalition, in partnership with the Northeast Florida Local Emergency Planning Committee for Hazardous Materials partnered to implement a pilot training and exercise program with a goal to enhance shelter-in-place capabilities of healthcare facilities and community organizations for hazardous materials incident. The Tampa Bay Health & Medical Preparedness Coalition developed a tabletop exercise package for members to conduct their own exercise on a hurricane response during a pandemic. Resources in the package include situation manual, sample PowerPoint slide deck, facilitator guide, feedback forms, and after-action report template.

The Orange County Convention Center in Orlando was a designated location for one of the largest state-operated, stationary drive-through COVID-19 testing sites. The Central Florida RDSTF and CFIx received and shared COVID-19 related information with EOCs, Healthcare Coalition, and federal partners, in an effort to keep regional partners updated with current information. The SEFFC worked with the Miami-Dade County Office of Emergency

Management to collect and disseminate pertinent pandemic-related information to law enforcement officials using the WebEOC platform. This information included updates from the United States Department of Homeland Security's National Operations Center and reports from the FFC.

A patient tracking system and statewide incident management system supported by grant funding were tools heavily utilized by health and emergency management partners during COVID-19 operations. Years of conducting these types of preparedness exercises and training has helped Florida prepare for and respond to COVID-19. The mitigation, response and recovery efforts quickly became full-blown across the state as a result of the rapidly spreading disease.

During the COVID-19 quarantine, several incidents occurred resulting in civil unrest throughout the nation affecting almost every major city and numerous venues. For an extended time in Florida, peaceful protests arose followed by violent actions of those using the occasion to perpetuate crimes. First responders were called in to help restore the peace, assist victims, and respond to criminal activity. Every RDSTF responded to some aspect of civil unrest. Every piece of equipment purchased through agency funds or grant dollars was on hand and ready to be employed as needed. Fleet Eyes, a component of WebEOC, afforded the Southeast RDSTF the ability to allocate and redirect resources as needed and ensured the most appropriate unit closest to the incident was able to respond in the timeliest fashion. The North Florida RDSTF's SWAT, bomb and aviation teams were activated for the response to a protest at the state capitol. Leon County Emergency Management also provided space for incident command and logistical support, specifically with technology and camera needs.

RECOVER

Recovery efforts, such as those identified in the Pulse nightclub attack, have allowed the state to identify solutions and build on existing strengths, while addressing weaknesses that may have existed pre-incident. They comprise the necessary capabilities to allow for effective recovery following a terrorist incident and emphasize the need for the state to emerge stronger and its ability to meet the needs of the future.

First responders in Florida have faced the stress of responding during COVID-19, civil unrest, an active hurricane season, the presidential election and a worrisome flu season on the horizon. For this reason, the Tampa Bay Health Medical & Preparedness Coalition along with the Emerald Coast Health Care Coalition held a First Responder Resiliency workshop.

Often during training and exercises, the primary focus is on preparation and response capabilities. However, the recovery mission is a critical piece in restoring the community's resilience. Measuring and planning for the long-term impact often required is difficult. The Central Florida RDSTF along with the regional Health Care Coalition helped provide protective masks that were distributed to agencies and small businesses. Also, in the Tampa Bay RDSTF area, a Disabilities & Disasters COVID-19 Lunch and Learn presentation was held to help first responders and care givers understand response plans, realize special challenges individuals with disabilities face and discover best practices being learned in these events. Lessons learned will enable care givers and first responders to modify plans and to construct training to help them recognize, respond and recover in a better manner.

2020 Domestic Security Funding

Florida has implemented a funding process that recognizes the unique needs of municipalities and counties, while simultaneously focusing on national and state priorities. As a result of diminishing funds, Florida has strategically focused funding efforts on critical areas across the state in order to enhance the safety of our citizens and visitors.

Florida's eight DSCG Focus Groups met to consider previously identified needs, develop project solutions to fill those needs and recommend funding, based on their area of focus, from anticipated 2020 federal grant programs. These project recommendations were prioritized by the DSCG Executive Board and then submitted to DSOC for approval. The approved prioritized projects were included in Florida's appropriations bill providing the state's administrative agency authority to pass federal funds through to state and local agencies that have agreed to implement the projects.

Florida's FFY 2020 Domestic Security Funding Process

Florida faces the challenge of remaining vigilant while experiencing limited grant dollars. In today's volatile environment the need to sustain capabilities and fund critical needs that far exceed the federal award the state receives in domestic security funding. Due to significant reductions of DHS grant funding, Florida is not able to fund several million dollars of requests for FFY 2020. Additionally, the grant request approved for FFY 2020 does not include all of the potential needs for Florida, nor does it include the dollars that were eliminated or reduced before reaching the Executive Board as part of the funding process. Some of the items not funded include enhancements to the communication network infrastructure, specialty response team training and protection measures for educational facilities¹.

Florida's FFY 2020 Domestic Security Awards

For FFY 2020, Florida received a total of \$164,712,531 in domestic security funding and Congress allocated \$41,185,495 to Florida through the Homeland Security Grant Program (HSGP) to support Florida's Domestic Security Strategic Plan. HSGP is comprised of three separate grants: State Homeland Security Program (SHSP), UASI/UASI Non-Profit and Operation Stonegarden (OPSG). This year, Florida ranked fifth in total dollar amount received from SHSP funding, with a total of \$10,159,000, behind New York, California, Texas and Illinois. DHS allocates funds based on risk and anticipated effectiveness, as determined by the DHS application review process.

Charts and information on the following pages depict the FFY 2020 grant awards and distribution of grant dollars. Additional information, including cumulative award amounts, is located in the appendices.

¹ The annual funding process does not examine the total funding shortfalls that would exist if Florida were to identify all needs related to our ability to prepare, protect, prevent, mitigate, respond and recover from terrorist threats or incidents. The breadth of such a comprehensive examination would produce an unrealistic (given funding amounts that would be required for such a capacity) level of capability. Instead, the DSOC focuses on achievable goals with limited federal funds.

Appendix A: Florida's 2020 Award Amounts by Grant Type

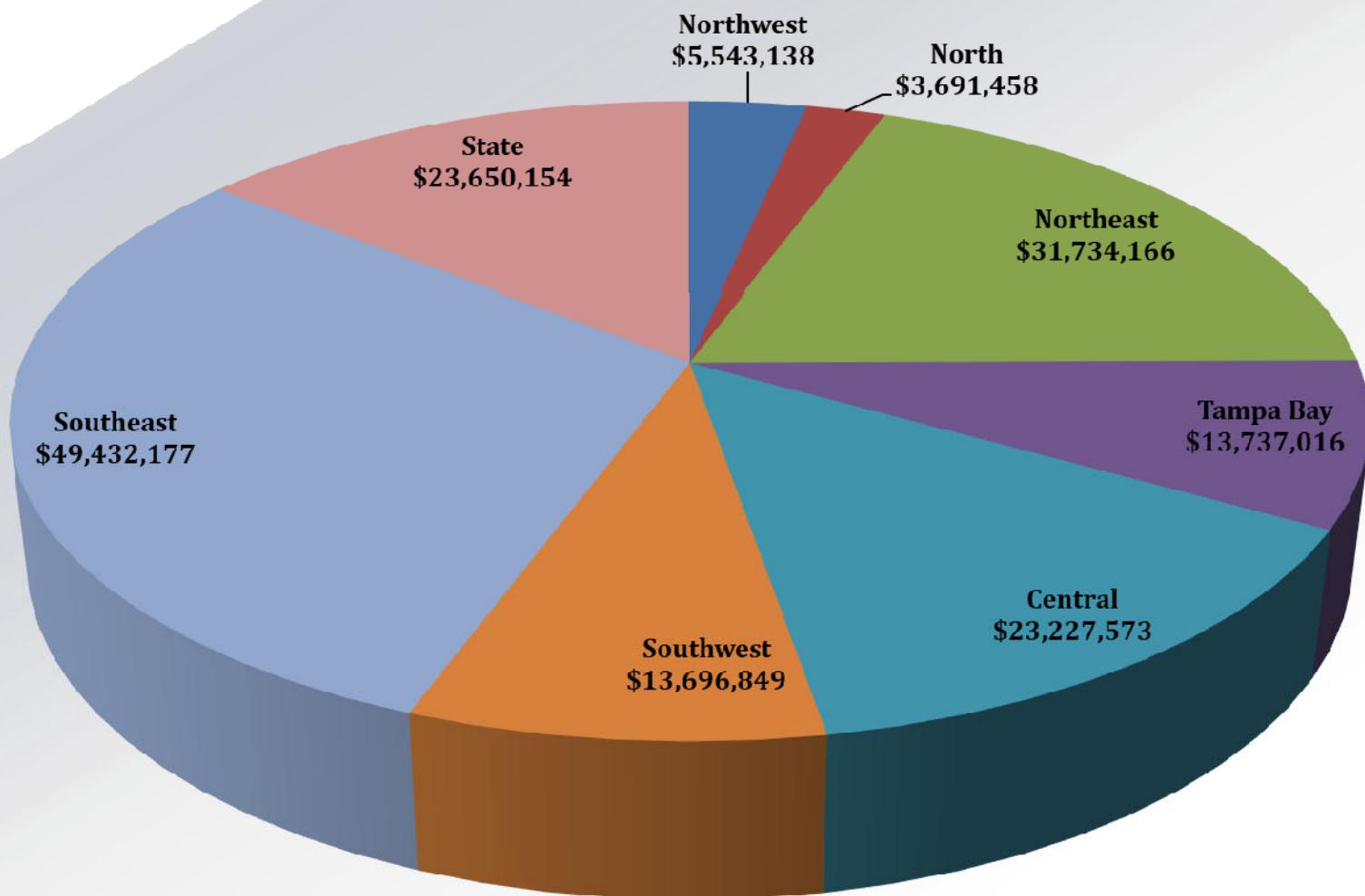
Grants	2020 Award
Assistance to Firefighters Grant Program (AFGP)	\$66,359,736
Assistant Secretary for Preparedness and Response (ASPR) Grants	\$11,800,098
Centers for Disease Control and Prevention (CDC)	\$30,996,524
Emergency Management Performance Grant (EMPG)	\$6,579,915
Operation Stonegarden (OPSG)	\$3,009,335
Port Security Grant Program (PSGP)	\$7,790,763
State Homeland Security Program (SHSP)	\$10,159,000
Urban Area Security Initiative (UASI) Program	\$21,750,000
Urban Area Security Initiative Nonprofit Security Grant Program (UASI-NSGP)	\$6,267,160
TOTAL	\$164,712,531

Appendix B: 2020 Domestic Security Funding by Region

FY 2020 Domestic Security Grants	State	Northwest	North	Northeast	Tampa Bay	Central	Southwest	Southeast
Assistance to Firefighters Grant Program (AFGP)	\$0	\$2,441,464	\$34,552	\$24,591,610	\$1,684,451	\$11,700,625	\$8,305,174	\$17,601,860
Assistant Secretary for Preparedness and Response (ASPR) Grants	\$6,030,090	\$352,758	\$225,276	\$892,328	\$1,058,950	\$987,640	\$518,000	\$1,735,056
Centers for Disease Control and Prevention (CDC)	\$14,739,411	\$1,544,692	\$1,633,562	\$2,586,564	\$2,499,943	\$2,981,142	\$2,058,135	\$2,953,075
Department of Transportation Grants and Port Security Grant Program (PSGP)	\$0	\$0	\$0	\$1,571,355	\$1,792,928	\$908,015	\$813,090	\$2,705,375
Emergency Management Performance Grant (EMPG)	\$0	\$657,914	\$689,390	\$991,518	\$1,068,386	\$1,115,493	\$857,576	\$1,199,638
Operation Stonegarden (OPSG)	\$0	\$80,000	\$0	\$155,000	\$390,000	\$553,335	\$615,000	\$1,216,000
State Homeland Security Program (SHSP), Law Enforcement Terrorism Prevention Program (LETPP)	\$2,880,653	\$466,310	\$1,108,678	\$945,791	\$1,543,606	\$1,001,323	\$529,874	\$1,682,765
Urban Area Security Initiative (UASI) Program	\$0	\$0	\$0	\$0	\$3,500,000	\$3,500,000	\$0	\$14,750,000
Urban Area Security Initiative Nonprofit Security Grant Program (UASI-NSGP)	\$0	\$0	\$0	\$0	\$198,752	\$480,000	\$0	\$5,588,408
TOTAL	\$23,650,154	\$5,543,138	\$3,691,458	\$31,734,166	\$13,737,016	\$23,227,573	\$13,696,849	\$49,432,177

FY 2020 Distribution of Awards

\$164,712,531



Appendix C: 2020 Domestic Security Funding by County

County	AFGP	ASPR	CDC	EMPG	OPSG	PSGP	SHSP	UASI-NGP	UASI (State Only)	Total Per County
Alachua	\$1,567,037	\$223,688	\$ 519,468	\$86,068			\$106,845			\$2,503,106
Baker			\$ 98,002	\$43,764						\$141,766
Bay			\$ 165,184	\$84,506			\$389,310			\$639,000
Bradford			\$ 98,000	\$46,189						\$144,189
Brevard	\$94,367		\$437,961	\$151,890	\$68,335	\$908,015	\$75,000			\$1,735,568
Broward	\$6,350,618		\$794,643	\$366,729	\$205,000	\$996,433	\$224,650	\$2,621,300		\$11,559,373
Calhoun			\$ 98,000	\$43,817						\$141,817
Charlotte			\$ 323,666	\$82,829	\$305,000		\$22,500			\$733,995
Citrus			\$ 140,884	\$77,134	\$80,000		\$44,970			\$342,988
Clay	\$26,666		\$ 268,923	\$74,433	\$80,000		\$42,550			\$492,572
Collier	\$85,818		\$ 232,904	\$110,358			\$287,130			\$716,210
Columbia			\$196,000	\$52,908			\$58,000			\$306,908
Desoto			\$160,971	\$57,666						\$218,637
Dixie			\$104,003	\$54,900						\$158,903
Duval	\$14,860,883		\$457,582	\$215,076		\$1,571,355	\$310,994			\$17,415,890
Escambia	\$562,832		\$283,928	\$110,126						\$956,886
Flagler	\$3,258,355		\$110,001	\$67,996			\$88,500			\$3,524,852
Franklin			\$98,000	\$53,720						\$151,720
Gadsden	\$34,552		\$98,000	\$51,018						\$183,570
Gilchrist				\$43,240						\$43,240

County	AFGP	ASPR	CDC	EMPG	OPSG	PSGP	SHSP	UASI-NGP	UASI (State Only)	Total Per County
Glades			\$97,999	\$42,491						\$140,490
Gulf			\$98,001	\$54,950						\$152,951
Hamilton				\$43,860						\$43,860
Hardee			\$111,334	\$46,425						\$157,759
Hendry			\$98,000	\$47,605						\$145,605
Hernando			\$223,977	\$81,570						\$305,547
Highlands	\$75,636		\$268,288	\$59,583						\$403,507
Hillsborough	\$476,557		\$549,362	\$280,179		\$1,663,144	\$1,471,136	\$98,752		\$4,539,130
Holmes			\$98,000	\$41,428						\$139,428
Indian River			\$182,734	\$79,635	\$255,000					\$517,369
Jackson	\$178,829		\$98,000	\$50,254						\$327,083
Jefferson			\$98,000	\$54,915						\$152,915
Lafayette			\$98,000	\$41,962						\$139,962
Lake	\$8,628,068		\$284,945	\$96,471						\$9,009,484
Lee	\$8,098,972		\$264,191	\$161,171	\$230,000		\$129,644			\$8,883,978
Leon			\$225,000	\$90,529			\$1,050,678			\$1,366,207
Levy			\$189,995	\$59,535						\$249,530
Liberty			\$98,000	\$40,117						\$138,117
Madison			\$98,000	\$44,247						\$142,247
Manatee			\$220,267	\$121,123	\$80,000	\$813,090				\$1,234,480

County	AFGP	ASPR	CDC	EMPG	OPSG	PSGP	SHSP	UASI-NGP	UASI (State Only)	Total Per County
Marion	\$809,108		\$282,897	\$100,265			\$396,902			\$1,589,172
Martin			\$177,334	\$79,439	\$155,000		\$12,500			\$424,273
Miami-Dade	\$2,208,697		\$1,308,080	\$481,401	\$655,000	\$1,708,942	\$328,715	\$1,914,858		\$8,605,693
Monroe			\$110,000	\$67,113				\$152,250		\$329,363
Nassau	\$1,711,008		\$160,618	\$65,469						\$1,937,095
Okaloosa	\$204,028		\$397,579	\$87,151			\$14,000			\$702,758
Okeechobee			\$98,000	\$47,025						\$145,025
Orange	\$1,696,486		\$440,768	\$252,229			\$875,953	\$380,000		\$3,645,436
Osceola			\$227,992	\$92,156						\$320,148
Palm Beach	\$9,042,545	\$98,966	\$740,352	\$284,395	\$356,000		\$1,129,400	\$900,000	\$14,750,000	\$27,301,658
Pasco	\$909,080		\$284,017	\$139,183	\$310,000					\$1,642,280
Pinellas	\$181,636		\$795,548	\$230,630		\$129,784				\$1,337,598
Polk	\$117,178		\$284,821	\$157,399			\$27,500			\$586,898
Putnam	\$2,358,553		\$98,000	\$57,646						\$2,514,199
Santa Rosa	\$1,031,978		\$110,000	\$79,201	\$80,000		\$63,000			\$1,364,179
Sarasota	\$44,748		\$293,849	\$127,725			\$90,600			\$556,922
Seminole	\$355,324		\$440,588	\$118,590			\$37,870	\$100,000		\$1,052,372
St. Johns			\$205,078	\$88,584	\$75,000					\$368,662
St. Lucie	\$632,465		\$563,876	\$99,803	\$75,000					\$1,371,144
Sumter			\$110,000	\$55,866				\$100,000	\$3,500,000	\$3,765,866

County	AFGP	ASPR	CDC	EMPG	OPSG	PSGP	SHSP	UASI-NGP	UASI (State Only)	Total Per County
Suwannee			\$98,000	\$48,846						\$146,846
Taylor			\$98,000	\$55,565						\$153,565
Union			\$98,000	\$43,253						\$141,253
Volusia	\$293,915		\$224,944	\$145,280					\$3,500,000	\$4,164,139
Wakulla			\$324,559	\$56,803						\$381,362
Walton	\$463,797		\$98,000	\$62,683						\$624,480
Washington			\$98,000	\$43,798						\$141,798
State		\$6,030,090	\$14,739,411					\$2,880,653		\$23,650,154

- “State” includes state agency projects and projects coordinated by the state on behalf of local governments.
- The ASPR grant includes allotments for “Direct Funding for Hospitals” and “Funding to Health Care Coalitions” that are not provided to specific counties but by region. A breakdown of the regional allocation is provided in Appendix B.
- The UASI grant is awarded to high-density urban areas which may extend into multiple counties. The award listed here is the statewide total. A breakdown of the regional allocation is provided in Appendix B.

Appendix D: Florida's 2001-20 Domestic Security Awards

From 2001 to 2020, Florida has received over \$3.1 billion in domestic security funds.

Grant	2001-2020 Awards
Assistance to Firefighters Grant Program (AFGP)	\$449,988,284
American Recovery and Reinvestment Act: Port Security Grant Program (ARRA-PSGP)	\$9,506,211
Assistant Secretary for Preparedness and Response (ASPR) Grants	\$329,779,733
Buffer Zone Protection Program (BZPP)	\$13,467,888
Centers for Disease Control and Prevention (CDC)	\$655,800,810
Commercial Equipment Direct Assistance Program (CEDAP)	\$337,190
Department of Transportation Grants and Port Security Grant Program (PSGP)	\$221,148,502
Driver's License Security Grant Program (DLSGP)	\$5,064,150
Emergency Management Performance Grant (EMPG) and Metropolitan Medical Response System Program (MMRS)	\$218,774,492
Emergency Operations Center (EOC) Grant Program*	\$8,898,000
Florida Seaport Transportation and Economic Development (FSTED)	\$103,425,148
General Revenue Trust Fund (GRTF)	\$8,810,644
Freight Rail Security Grant Program (FRSGP)	\$32,557,049
Intercity Bus Security Grant Program (IBSGP)	\$230,623
Interoperable Emergency Communications Grant Program (IECGP) and Public Safety Interoperable Communications (PSIC) Grant Program	\$47,057,597
Operation Liberty Shield (OLS)	\$8,400,000
Operation Stonegarden (OPSG)	\$15,146,875
State Homeland Security Program (SHSP), Law Enforcement Terrorism Prevention Program (LETTP)	\$557,720,472
Tribal Homeland Security Grant Program (THSGP)	\$1,202,478
Urban Area Security Initiative (UASI) Program and Transit Security Grant Program (TSGP)	\$440,555,929
Urban Area Security Initiative Nonprofit Security Grant Program (UASI-NSGP)	\$28,982,310
TOTAL	\$3,156,854,385

Appendix E: Florida's 2001-20 Domestic Security Awards by Region

FY 2001-20 Domestic Security Grants	State*	Northwest	North	Northeast	Tampa Bay	Central	Southwest	Southeast
Assistance to Firefighters Grant Program (AFGP)	\$2,111,197	\$35,879,054	\$8,797,701	\$85,791,574	\$51,203,600	\$103,120,062	\$57,920,998	\$105,164,098
American Recovery and Reinvestment Act: Port Security Grant Program (ARRA-PSGP) **	\$0	\$0	\$0	\$2,606,841	\$410,492	\$5,020,836	\$998,542	\$469,500
Assistant Secretary for Preparedness and Response (ASPR) Grants	\$149,784,712	\$15,943,304	\$8,695,683	\$22,654,812	\$34,290,445	\$30,221,417	\$17,856,710	\$50,332,651
Buffer Zone Protection Program (BZPP)**	\$2,591,000	\$681,498	\$150,000	\$981,500	\$2,695,964	\$2,323,426	\$400,000	\$3,644,500
Centers for Disease Control and Prevention (CDC)	\$385,341,934	\$24,829,358	\$22,673,321	\$35,730,126	\$43,084,741	\$50,563,678	\$29,407,296	\$64,170,356
Commercial Equipment Direct Assistance Program (CEDAP)**	\$3,785	\$53,435	\$24,000	\$3,785	\$3,785	\$53,100	\$88,650	\$106,650
Department of Transportation Grants and Port Security Grant Program (PSGP)	\$519,723	\$12,686,085	\$4,800	\$47,174,291	\$34,324,314	\$21,149,933	\$9,533,371	\$95,755,985
Driver's License Security Grant Program (DLSGP)**	\$5,064,150	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Emergency Management Performance Grant (EMPG) and Metropolitan Medical Response System Program (MMRS)	\$116,132,955	\$8,922,807	\$9,477,342	\$15,206,873	\$18,863,499	\$16,994,044	\$11,586,475	\$21,590,497
Emergency Operations Center (EOC) Grant Program**	\$0	\$0	\$0	\$1,800,000	\$0	\$2,548,000	\$1,300,000	\$3,250,000
Florida Seaport Transportation and Economic Development (FSTED)**	\$595,000	\$4,402,582	\$0	\$0	\$18,107,218	\$4,202,236	\$0	\$76,118,110
Florida Rail Security Grant Program (FRSGP)**	\$5,262,077	\$0	\$0	\$3,548,567	\$0	\$0	\$0	\$0
General Revenue and Trust Funds (GRTF)**	\$32,323,716	\$18,663	\$11,654	\$23,309	\$31,866	\$60,636	\$21,842	\$65,363
Intercity Bus Security Grant Program (IBSGP)**	\$163,246	\$0	\$0	\$0	\$67,377	\$0	\$0	\$0

FY 2001-20 Domestic Security Grants (continued)	State*	Northwest	North	Northeast	Tampa Bay	Central	Southwest	Southeast
Interoperable Emergency Communications Grant Program (IECGP) and Public Safety Interoperable Communications (PSIC) Grant Program**	\$12,755,884	\$2,325,037	\$3,850,000	\$4,906,915	\$6,951,390	\$6,929,424	\$5,603,947	\$3,735,000
Operation Liberty Shield (OLS)**	\$6,003,409	\$37,017	\$52,237	\$119,111	\$87,626	\$116,757	\$110,001	\$1,873,841
Operation Stonegarden (OPSG)	\$0	\$1,707,671	\$0	\$155,000	\$1,632,187	\$2,175,344	\$3,154,239	\$6,322,434
State Homeland Security Program (SHSP), Law Enforcement Terrorism Prevention Program (LETPP)	\$204,426,379	\$36,318,018	\$33,611,379	\$48,267,160	\$60,212,347	\$60,610,927	\$40,737,187	\$73,537,075
Tribal Homeland Security Grant Program (THSGP)	\$0	\$0	\$0	\$0	\$435,000	\$0	\$0	\$767,478
Urban Area Security Initiative (UASI) Program and Transit Security Grant Program (TSGP)**	\$2,185,979	\$0	\$0	\$40,110,057	\$97,745,330	\$61,930,247	\$0	\$238,584,316
Urban Area Security Initiative Nonprofit Security Grant Program (UASI-NSGP)	\$0	\$75,000	\$0	\$266,990	\$2,412,066	\$1,298,172	\$272,000	\$24,658,082
TOTAL	\$925,265,146	\$143,879,529	\$87,348,117	\$309,346,911	\$372,559,247	\$369,318,239	\$178,991,258	\$770,145,938

* The "State" category includes state agency projects and projects coordinated by the state on behalf of local governments.

** The designated grants are no longer funded as discrete programs. For an overview of the active and inactive domestic security grant programs listed above, see Appendix F.

Appendix F: Overview of Domestic Security Grants

Homeland Security Grant Program (HSGP)	Program Overview²
State Homeland Security Program (SHSP)	SHSP supports the implementation of state Homeland Security Strategies to address the identified planning, organization, equipment, training and exercise needs to prevent, protect against, mitigate, respond to and recover from acts of terrorism and other catastrophic events. SHSP also provides funding to implement initiatives in the Stakeholder Preparedness Report.
Urban Area Security Initiative (UASI) Program	UASI program addresses the unique planning, organization, equipment, training and exercise needs of high-threat, high-density urban areas and assists them in building an enhanced and sustainable capacity to prevent, protect against, mitigate, respond to and recover from acts of terrorism. In FY 2020, Florida has three UASIs: Miami/Ft. Lauderdale (combined), Orlando and Tampa.
Operation Stonegarden (OPSG)	OPSG program provides funding to enhance cooperation and coordination among local, tribal, territorial, state and federal law enforcement agencies in a joint mission to secure the United States' borders along routes of ingress from international borders to include travel corridors in states bordering Mexico and Canada, as well as states and territories with international water borders.
Citizen Corps Program (CCP)*	CCP mission was to bring community and government leaders together to coordinate the involvement of community members and organizations in emergency preparedness, planning, mitigation, response and recovery.
Law Enforcement Terrorism Prevention Program (LETPP)*	LETPP provided resources to law enforcement and public safety communities to support critical terrorism prevention activities, including establishing and enhancing fusion centers and collaborating with non-law enforcement partners, other government agencies and the private sector.
Metropolitan Medical Response (MMRS) Program*	MMRS program supported the integration of emergency management, health and medical systems into a coordinated response to mass casualty incidents caused by any hazard. Successful MMRS grantees reduced the consequences of a mass casualty incident during the initial period of a response by having augmented existing local operational response systems before an incident occurs.
Other Domestic Security-Related Grants	Program Overview
American Recovery and Reinvestment Act (ARRA): Port Security Grant Program (PSGP)*	ARRA PSGP was designed to create a sustainable, risk-based effort to protect critical port infrastructure from terrorism, particularly attacks using explosives and non-conventional threats that could cause major disruption to commerce, through projects that can be implemented quickly and create jobs.
Assistance to Firefighters Grant Program (AFGP)	AFGP awards aim to enhance response capabilities and to more effectively protect the health and safety of the public with respect to fire and other hazards. The grants enable local fire departments and emergency medical service organizations to purchase or receive training, conduct first responder health and safety programs and buy equipment and response vehicles.

² U.S. Department of Homeland Security, FEMA, Grant Programs Directorate Information Bulletin, No. 390, August 23, 2013.

Assistant Secretary for Preparedness and Response (ASPR) Grants	The Health and Human Services (HHS), ASPR, Office of Preparedness and Emergency Operations (OPEO) and Division of National Healthcare Preparedness Programs (NHPP) funds the Hospital Preparedness Program (HPP) cooperative agreement. The funding provided enables entities to improve surge capacity and enhance community and hospital preparedness for public health emergencies.
Buffer Zone Protection Program (BZPP)*	BZPP provided funding to increase the preparedness capabilities of jurisdictions responsible for the safety and security of communities surrounding high-priority pre-designated Tier 1 and Tier 2 critical infrastructure and key resource (CI/KR) assets, including chemical facilities, financial institutions, nuclear and electric power plants, dams, stadiums and other high-risk/high-consequence facilities, through allowable planning and equipment acquisition.
Centers for Disease Control and Prevention (CDC)	The Health and Human Services (HHS), CDC funds the Public Health Emergency Preparedness (PHEP) cooperative agreement. Funds are intended to upgrade state and local public health jurisdictions' preparedness and response to bioterrorism, outbreaks of infectious diseases and other public health threats and emergencies.
Commercial Equipment Direct Assistance Program (CEDAP)*	CEDAP complemented the department's other major grant programs by enhancing regional response capabilities, mutual aid and interoperable communications by providing technology and equipment, along with the training required to operate that equipment, to law enforcement and emergency responder agencies in smaller jurisdictions and certain metropolitan areas.
Driver's License Security Grant Program (DLSGP)*	DLSGP was developed to prevent terrorism, reduce fraud and improve the reliability and accuracy of personal identification documents that states and territories issue. DLSGP is intended to address a key recommendation of the 9/11 Commission to improve the integrity and security of state-issued driver's licenses and identification cards.
Emergency Management Performance Grants (EMPG)	The intent of EMPG program is to provide grant funding to assist state emergency management agencies in obtaining the resources required to support the National Preparedness Goal, associated mission areas and core capabilities. The federal government, through the EMPG program, provides necessary direction, coordination, guidance and assistance, as authorized in this title so that a comprehensive emergency preparedness system exists for all hazards.
Emergency Operations Center (EOC) Grant Program*	EOC Grant Program was designed to improve emergency management and preparedness capabilities by supporting flexible, sustainable, secure and interoperable EOCs with a focus on addressing identified deficiencies and needs.
Freight Rail Security Grant Program (FRSGP)*	FRSGP funded freight railroad carriers and railroad car owners' efforts to protect critical surface transportation infrastructure from acts of terrorism and to increase the resilience of transit infrastructure.
Florida Seaport, Transportation and Economic Development (FSTED)*	FSTED was Florida seaport bond financing program that distributed state funds to individual ports to help finance various FSTED Council-approved capital projects.

Intercity Bus Security Grant Program (IBSGP)*	IBSGP provided funding to create a sustainable program for the protection of intercity bus systems and the traveling public from terrorism. IBSGP sought to assist vendors of fixed-route intercity and charter bus services in obtaining the resources required to support security measures such as enhanced planning, facility security upgrades and vehicle and driver protection.
Interoperable Emergency Communications Grant Program (IECGP)*	IECGP provided governance, planning, training and exercise and equipment funding to states, territories and local and tribal governments to carry out initiatives to improve interoperable emergency communications, including communications in collective response to natural disasters, acts of terrorism and other man-made disasters.
Operation Liberty Shield (OLS)*	OLS provided federal funding to states for domestic security measures instituted during a heightened state of alert. Funds were to be used for public safety agency overtime costs, contract security personnel and state ordered National Guard deployments required to augment security at critical infrastructure.
Port Security Grant Program (PSGP)	The purpose of PSGP is to support increased port-wide risk management; enhance domain awareness, conduct training and exercises, expand of port recovery and resiliency capabilities, further capabilities to prevent, detect, respond to and recover from attacks involving improvised explosive devices (IEDs) and other non-conventional weapons; and competitively award grant funding to assist ports in obtaining the resources required to support the NPG's associated mission areas and core capabilities.
Tribal Homeland Security Grant Program (THSGP)	THSGP provides supplemental funding directly to eligible tribes to help strengthen their communities against risks associated with potential terrorist attacks and emergency situations.
Transit Security Grant Program (TSGP)	The purpose of TSGP is to create a sustainable, risk-based effort to protect critical surface transportation infrastructure and the traveling public from acts of terrorism, increase the resilience of transit infrastructure and competitively award grant funding to assist transit agencies in obtaining the resources required to support the NPG's associated mission areas and core capabilities.
Urban Areas Security Initiative Nonprofit Security Grant Program (UASI-NSGP)	The intent of UASI NSGP is to competitively award grant funding to assist nonprofit organizations in obtaining the resources required to support the NPG's associated mission areas and core capabilities.

*This grant is no longer funded as a discrete grant program, but all activities and costs previously associated with this grant are eligible for the FY 2020 Homeland Security Grant Program (HSGP).

Appendix G: Florida Domestic Security Strategic Plan

Provided below are Florida's strategic goals and objectives found in the 2019-2020 Florida Domestic Security Strategic Plan. For a complete copy of this document, please visit <http://www.fdle.state.fl.us>.

GOAL 1: PREPARE FOR DOMESTIC SECURITY INCIDENTS.

Objective 1.1: Planning — Develop and maintain strategic, operational, and tactical plans to meet defined goals.

Objective 1.2: Public Education and Awareness — Support the development of coordinated, timely, reliable, and actionable information to prepare and educate the whole community as it relates to domestic security.

Objective 1.3: Operational Coordination — Encourage the use of a unified and coordinated operational structure that integrates identified stakeholders based on the incident.

Objective 1.4: Enhancing Capabilities — Plan, train, equip, and exercise new and existing capabilities.

GOAL 2: PREVENT, PREEMPT AND DETER ACTS OF TERRORISM.

Objective 2.1: Information and Intelligence Sharing — Gather, analyze, and share terrorism information and intelligence with public and private partners incorporating the established fusion process. (Fusion Centers and DSCG P&A)

Objective 2.2: Interdiction of Threats — Ensure collaboration with public and private partners to share, investigate, and interdict actionable threats. (All RDSTFs)

Objective 2.3: Threats and Violent Extremism — Monitor, identify, analyze, and investigate known and potential threats. (All RDSTF's, DSCG P&A/Fusion)

Objective 2.4: Chemical, Biological, Radiological, Nuclear, and Explosive (CBRNE) Prevention — Continue support for the regional and State Bomb Squads and Explosive Detection Canine Teams to further enhance our Improvised Explosive Device (IED) prevention and response efforts.

GOAL 3: PROTECT OUR RESIDENTS, VISITORS AND CRITICAL INFRASTRUCTURE AGAINST ACTS OF TERRORISM.

Objective 3.1: Access Control and Identity Verification — Control unauthorized access to physical and/or virtual environments using a broad range of security measures.

Objective 3.2: Cyber Terrorism — Protect against the unauthorized access to, the use of, the release of, or the damage to electronic communications systems, data, and services.

Objective 3.3: Physical Protective Measures — Reduce risks by protecting borders and critical infrastructure.

GOAL 4: MITIGATE THE IMPACT OF AN INCIDENT TO PRESERVE LIFE, PROPERTY, AND THE ENVIRONMENT.

Objective 4.1: Community Resilience — Promote resiliency through education, participation, and informed decision making. (RDSTF/DOH/PRR)

Objective 4.2: Long-Term Vulnerability Reduction — Build and sustain resilient systems to reduce the likelihood, severity, and duration of adverse consequences from domestic security incidents (RDSTFs, CI, P&A, PRR).

Objective 4.3: Risk and Resilience Assessment — Promote the use of risk assessments to improve disaster resilience. (Local, regional, and state agencies; RDSTFs, SRT)

Objective 4.4: Threats and Hazards Identification — Identify the threats and hazards that exist in assigned areas of responsibility. (RDSTF)

GOAL 5: RESPOND UTILIZING THE INCIDENT COMMAND SYSTEM FRAMEWORK, IN AN IMMEDIATE, EFFICIENT AND COORDINATED MANNER, FOCUSED ON THE SURVIVORS AND THEIR NEEDS.

Objective 5.1: Critical Transportation — Support transportation services are available to include the evacuation of people and animals and the delivery of vital response personnel, equipment, and services into the affected areas.

Objective 5.2: Environmental Response/Health and Safety — Ensure the availability of guidance and resources to address all-hazards including hazardous materials, acts of terrorism, and natural disasters in support of the responder operations in the affected communities. (FDEM/Local EM/Fusion)

Objective 5.3: Infrastructure Systems — Suggest best practices to stabilize critical infrastructure functions and minimize health and safety threats.

Objective 5.4: Enhance Emergency Management and Response Capabilities Including Mass Search and Rescue Operations — Have the ability to deploy search and rescue capabilities with the goal of saving the greatest number of endangered lives in the shortest time possible. (SRT)

Objective 5.5: On-Scene Security and Protection — Ensure a safe and secure environment through law enforcement and related security and protection operations for people and resources located within affected areas and for response personnel. (RDSTF/SRT/PRR)

Objective 5.6: Operational Communications — Establish the capacity for timely communications in support of operations between affected communities and all response forces.

Objective 5.7: Public and Private Services and Resources — Maintain the ability to provide essential public and private services and resources to an affected population and surrounding communities (i.e., emergency power to critical facilities, fuel support for emergency responders, access to community staples and other emergency response services, etc.).

Objective 5.8: Healthcare System Response — Operate resilient healthcare systems to ensure that patients receive timely and appropriate care during emergencies.

Objective 5.9: Command and Control — Maintain capability to provide all decision makers with decision-relevant information regarding the nature and extent of an incident, any cascading effects and the status of any response

Objective 5.10: Fatality Management Services — Provide fatality management services, including body recovery and victim identification, temporary mortuary solutions, family reunification, and counseling services.

Objective 5.11: Chemical, Biological, Radiological, Nuclear, and Explosive materials (CBRNE) — Strengthen CBRNE Preparedness and Response Capabilities By acquiring the necessary equipment, training, and other resources needed by first responders to effectively detect, interdict, and respond to acts of terrorism or accidents involving CBRNE materials or agents, CBRNE preparedness and response capabilities. (SRT/PRR/RDSTF)

GOAL 6: RECOVER QUICKLY AND EFFECTIVELY FOLLOWING AN INCIDENT.

Objective 6.1: Economic Recovery — Ensure the capability to return the economy and critical commerce to viable operation levels by encouraging economic restoration throughout the affected communities. (RDSTF)

FLORIDA DOMESTIC SECURITY STRATEGIC PLAN 2021-2023



Approved by the Domestic Security Oversight Council on July 23, 2020.

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TABLE OF CONTENTS

Contents

VISION STATEMENT	5
MISSION STATEMENT	5
GOALS.....	5
GOAL 1: Prepare for domestic security related incidents and events.	6
Objective 1.1: Planning	6
Objective 1.2: Public Education & Awareness.....	6
Objective 1.3: Operational Coordination	6
Objective 1.4: Enhancing Capabilities.....	6
GOAL 2: Prevent and deter acts of terrorism.	6
Objective 2.1: Information and Intelligence Sharing	6
Objective 2.2: Interdiction of Threats	6
Objective 2.3: Identify Current and Emerging Threats.....	6
GOAL 3: Protect our residents, visitors and critical infrastructure against acts of terrorism.	6
Objective 3.1: Access Control and Identity Verification.....	6
Objective 3.2: Cyber Terrorism.....	6
Objective 3.3: Physical Protective Measures.....	6
GOAL 4: Mitigate the impact of an incident to preserve life, property, and the environment.....	6
Objective 4.1: Community Resilience	6
Objective 4.2: Long-Term Vulnerability Reduction.....	7
Objective 4.3: Risk and Resilience Assessment.....	7
GOAL 5: Respond utilizing NIMS framework in an immediate and coordinated manner focused on saving lives, stabilizing community life-lines, protecting property and the environment, and meeting basic human needs.	7
Objective 5.1: Evacuation	7
Objective 5.2: Critical Incident Access	7
Objective 5.3: Mass Search and Rescue Operations.....	7
Objective 5.4: On-Scene Security and Protection.....	7
Objective 5.5: Operational Communications	7
Objective 5.6: Public Messaging and Risk Communications	7
Objective 5.7: Public and Private Services and Resources	7
Objective 5.8: Healthcare System Response	7
Objective 5.9: Victim and Witness Management Services	7
Objective 5.10: Chemical, Biological, Radiological, Nuclear, and Explosive materials (CBRNE) -	7

Objective 5.11: Cyber Incident Response-.....	7
GOAL 6: Recover quickly and effectively following an incident	8
Objective 6.1: Post Incident Recovery -	8
Appendix 1: Acronyms	9
Appendix 2: Partner Responsibility	10

Florida Domestic Security Strategic Plan 2021-2023

VISION STATEMENT

A safe, secure, and resilient Florida.

MISSION STATEMENT

Partnering to strengthen Florida's capability to prepare, prevent, protect, mitigate, respond, and recover from domestic security incidents.



GOALS

- Goal 1. **PREPARE** for domestic security incidents and events.
- Goal 2. **PREVENT** and deter acts of terrorism.
- Goal 3. **PROTECT** our residents, visitors, and critical infrastructure against acts of terrorism.
- Goal 4. **MITIGATE** the impact of an incident to preserve life, property, and the environment.
- Goal 5. **RESPOND** utilizing NIMS framework in an immediate and coordinated manner focused on saving lives, stabilizing community life-lines, protecting property and the environment, and meeting basic human needs.
- Goal 6. **RECOVER** quickly and effectively following an incident.

GOAL 1: Prepare for domestic security related incidents and events.

Objective 1.1: Planning - Develop and maintain strategic, operational plans, policies and/or procedures to meet defined goals as outlined by the plan to prevent and preempt against current and emerging threats. Review annually.

Objective 1.2: Public Education & Awareness - Support the development, maintenance, and dissemination of coordinated, timely, reliable, and actionable information to prepare and educate the whole community as it relates to domestic security.

Objective 1.3: Operational Coordination - Mandate the use of the National Incident Management System (NIMS) for an event and/or incident.

Objective 1.4: Enhancing Capabilities - Identify and enhance capabilities through planning, training, equipping, and exercising.

GOAL 2: Prevent and deter acts of terrorism.

Objective 2.1: Information and Intelligence Sharing - Recognize, gather, analyze, and share terrorism information and intelligence with public and private partners incorporating the established fusion process.

Objective 2.2: Interdiction of Threats - Ensure collaboration with public and private partners to investigate and interdict actionable threats.

Objective 2.3: Identify Current and Emerging Threats - Monitor and analyze national and international trend patterns to identify current and emerging threats.

GOAL 3: Protect our residents, visitors and critical infrastructure against acts of terrorism.

Objective 3.1: Access Control and Identity Verification - Provide physical and virtual measures to control access to critical locations and systems.

Objective 3.2: Cyber Terrorism - Protect against the unauthorized access, control, release, exploitation of, or damage to electronic communications systems, data, and services.

Objective 3.3: Physical Protective Measures - Reduce risks by protecting borders, coastline, soft targets, and critical infrastructure facilities through appropriate physical security measures.

GOAL 4: Mitigate the impact of an incident to preserve life, property, and the environment.

Objective 4.1: Community Resilience - Promote resilience through education, participation, and informed decision making to assist communities to adapt, withstand, and recover from incidents.

Objective 4.2: Long-Term Vulnerability Reduction - Build and sustain systems, processes, policies, and procedures to reduce the severity and duration of adverse long-term consequences to improve resilience following incidents.

Objective 4.3: Risk and Resilience Assessment - Promote the use of risk assessments to improve the overall safety and security of the population and infrastructure to reduce recovery time.

GOAL 5: Respond utilizing NIMS framework in an immediate and coordinated manner focused on saving lives, stabilizing community life-lines, protecting property and the environment, and meeting basic human needs.

Objective 5.1: Evacuation - Implement plans or methods to evacuate and receive people and animals from affected areas.

Objective 5.2: Critical Incident Access - Ensure access for vital personnel, equipment, and services into and out of the affected areas.

Objective 5.3: Mass Search and Rescue Operations - Rapidly deploy search and rescue resources to save lives.

Objective 5.4: On-Scene Security and Protection - Provide a safe and secure environment within the affected area.

Objective 5.5: Operational Communications - Deploy interoperable communication platforms for public safety entities.

Objective 5.6: Public Messaging and Risk Communications - Ensure timely release of information to the public for situational awareness using available platforms.

Objective 5.7: Public and Private Services and Resources - Provide essential public and private services and resources to the affected communities.

Objective 5.8: Healthcare System Response - Support the delivery of healthcare and related functions during incidents.

Objective 5.9: Victim and Witness Management Services - Provide incident investigation resources and family reunification. Provide victim and witness services including counseling, body recovery, victim identification, and temporary mortuary services.

Objective 5.10: Chemical, Biological, Radiological, Nuclear, and Explosive materials (CBRNE) - Deploy appropriately typed response teams to CBRNE incidents.

Objective 5.11: Cyber Incident Response- Deploy a cyber disruption response team to investigate and mitigate the effect of, and assist in the recovery from cyber incidents.

GOAL 6: Recover quickly and effectively following an incident

Objective 6.1: Post Incident Recovery - Assist state and local efforts to return the community to pre-incident levels.

Appendix 1: Acronyms

AHCA	Agency for Health Care Administration
CI	Critical Infrastructure
DFS	Department of Financial Services
DOE	Department of Education
DOH	Department of Health
DOT	Department of Transportation
DSCG	Domestic Security Coordinating Group
DST	Department of State Technology
EM	Emergency Management
ESF	Emergency Support Function
FDACS	Florida Department of Agriculture and Consumer Services
FDEM	Florida Division of Emergency Management
FDLE	Florida Department of Law Enforcement
IT	Information Technology
JTTF	Joint Terrorism Task Force
NGO	Non-Governmental Organization
PRR	Planning, Response, and Recovery (focus group)
RDSTF	Regional Domestic Security Task Force
SFM	State Fire Marshal
SRT	Specialty Response Teams (focus group)
UASI	Urban Area Security Initiative

Appendix 2: Partner Responsibility

Objective	Responsible Partners
1.1	DSCG Focus Groups
	RDSTF
	State Partners
	UASI Partners
1.2	DSCG Focus Groups
	RDSTF
	Fusion Centers
1.3	DSCG Focus Groups
	RDSTF
	State Partners
	UASI Partners
	Local Partners
	Private Partners
2.1	Fusion Centers
	Intelligence Officers
	JTTF
	State Intelligence entities
	Local Intelligence entities
2.2	Law Enforcement
	Investigative agencies
	Fusion Centers
2.3	Fusion Centers
	Intelligence Partners
3.1	State Organizations/Stakeholders
	Local Organizations/Stakeholders
	Private Organizations/Stakeholders
3.2	System Owners
	DST
	Public/private IT professionals
	End users
3.3	Entity which owns/occupies the facility in need of protection
	State Entities
	Local Entities

	Private Entities
	Public Entities
	Law Enforcement
4.1	Local (and tribal) partners; both public and private
	The whole community
4.2	FDEM
	DOH
	Law Enforcement
	Fire Rescue
	Local EM
	PRR Focus Group
	Cyber Terrorism Focus Group
	CI/Education Focus Group
4.3	FDLE
	DOE
	RDSTF
	UASI
	CI/Education Focus Group
	Public and Private Stakeholders
5.1	FDEM
	FDACS
	Florida Highway Patrol
	Local EM
	Local Law Enforcement
5.2	FDEM
	DOT
	ESF-16
5.3	SRT Focus Group
	DFS/SFM
5.4	All First Responders
5.5	Communications Focus Group
	RDSTF
	DMS
	ESF-2
	Local Agencies
5.6	FDLE

	DOH
	Local Law Enforcement
	Local EM
5.7	FDEM
	DOH
	Local EM
	Public and Private Stakeholders
5.8	DOH
	AHCA
	Health Care Coalitions
	Public and Private Health Care Providers
5.9	FDLE
	FDEM
	DOH
	DOE
	Law Enforcement
	First Responders
	NGO's
	Public and Private Stakeholders
	PRR Focus Group
5.10	RDSTF
	SRT Focus Group
	FDEM
	DFS/SFM
5.11	Cyber Terrorism Focus Group
	FDEM
	DMS
	FDLE
	Office of the Attorney General
6.1	FDEM
	FDLE
	DOH
	State and Local Law Enforcement
	Local EM
	PRR Focus Group
	Public and Private Stakeholders
	The whole community