



Coalition Meeting Agenda

Thursday, September 16, 2021 - 9 am to 11 am

<https://global.gotomeeting.com/meeting/join/684815309>

Use speakers or call in at 1 (626) 521-0015, Access Code: 684-815-309, Meeting ID:684-815-309

NOTE: This meeting will be recorded

Time	Topic
9:00 – 9:05 am	<p>Welcome & Announcements – Eric Alberts, 2020-2021 Board Chair</p> <p>Please confirm your attendance by putting your name and organization name in the chat function, or by emailing your name and organization to info@centralfladisaster.org</p>
9:05- 9:15 am	CFDMC Updates
9:15 - 10:15 am	<p>Seven Deadly Sins of Emergency Management:</p> <p>Craig Fugate, Former FEMA Administrator and Florida Division of Emergency Management Director, and current Indian River State College Consultant</p>
10:15 - 10:45	<p>COVD Updates</p> <ul style="list-style-type: none"> • EID Collaborative • Coalition • Hospitals • Emergency Management • Public Health • EMS • Nursing Homes • Others
11:45 am - Noon	<p>Wrap-up – Eric Alberts</p> <ul style="list-style-type: none"> • Other Announcements • Next Meeting: Annual Conference - December 17 (additional trainings on December 16) • Meeting Evaluation (e-survey following meeting)

9-16-21 CFDMC Member Meeting

Participants: See participant list.

The meeting was called to order at 9:02 a.m.

Welcome & Announcement:

Eric Alberts, CFDMC Board Chair, welcomed everyone and asked that those participating via webinar put their name and organization into 'Chat' or if participating by phone, send an email to info.centralfladisaster.org with their name and organization. Eric went over meeting etiquette (see attached Power Point slide).

CFDMC Updates:

Lynne Drawdy, Executive Director, shared that the Coalition is in year five of a five-year contract with the State of Florida and the new cycle will begin July 2022. The Annual Conference will be December 16 (pre-conference training) and December 17 (conference) and will be held virtually this year.

Seven Deadly Sins, Presented by Craig Fugate:

Craig described his past experience and responsibilities, serving as the FEMA Director under President Obama, as the Florida Division of Emergency Management Director, and currently as a consultant at Indian River State College. He stated that members can reach out to him or Joan Rivera for assistance. Craig indicated that organizations build systems to respond to events and if the need is exceeded, they bring in more mutual aid. This reinforces the ICS system. He shared information on the Seven Deadly Sins (see Power Point slide) and described disease outbreaks such as the Zika virus and response to it. Over time, these become a normalized response and are built into the system. The same with COVID. We need to answer the questions...What will you do if the situation gets bigger? Who might need to be new players that need to be brought in? There is a need to plan for high consequence events that break the system. Plan for what 'could' happen and push exercises to force agencies to do what they have never done before. Annexes to plans are created for individuals who are not in the plan such as the disabled, children, the elderly and even pets. Plans are written for what is easy and then others are put in annexes. We need to change that concept. Plans should be written for those who live in the communities. We should stress the system during exercises and not just do 'check the box' exercises, not what they have always done. We should build problem-solving into exercises. FEMA utilized planning against a 1926 hurricane with staggering numbers and a limiting factor that they could not get to the area fast enough because of road and transportation issues. This identified the need to include the public. The first person on the scene is generally from the public/a by-stander and not an emergency responder. Don't treat the public as a liability but as part of the team. Get the private sector involved to take the load off of government. It is important to change behaviors to get a different outcome. Craig suggesting changing the term from victims to survivors. This helps get people dealing with post-traumatic stress and a sense of loss or control back into decision-making to improve outcomes. We need to build a system they have a say in. Don't make them fit our model. Communication is important including social media. It has to be in their language and through the way they get their information/news. Provide it in a less authoritative way, avoid jargon, say where we have uncertainty, give information so they can make informed decisions, communicate on their terms, think about the communities. He stated that speed is key to changing outcomes. Don't wait for assessments. Craig shared this emergency management mantra: **Think big, go big, go fast, be smart about it!** He discussed COVID and planning appropriately for PPE, etc. He shared organizations should plan for what they need and not what they can order/get. He stated that as events get bigger, we need to plan to mitigate future risks and not just deal with what we have in the past. It is important to get people to prepare for disasters and be involved.. For example, using the public to check on neighbors. We need to see the public as a resource (not just volunteer groups) and give them actionable information. Craig indicated Indian River State College is piloting a Thunderbolt Academy, a weeklong intensive exercise that will test critical thinking skills. Lynne stated that the flyer for opportunity has been sent out to CFDMC members. Eric thanked Craig for his presentation and asked if any participants had questions. John Corfield said

Craig's was the best presentation he has ever heard, and it should be required listening. He mentioned not having a whole community approach outlined in the Seven Sins. John asked for recommendations on how to create those relationships. Craig shared the need to push exercises that break government capabilities and that volunteer organizations are key to response. Exercises have to push beyond government resources. We should embrace the chaos. Melanie Motiska thanked Craig for his presentation. She said the Florida Health Care Association is responsible for long term care and asked about current methods in evaluating emergency planning for them. Craig suggested having these organizations develop mutual aid planning. He stated that a critical issues with long-term care are power outages and planning should include transfer switches. Eric thanked Craig again for his presentation, and Lynne thanked Joan from Indian River State College for facilitating this. A future meeting will be scheduled at Indian River State College.

COVID Updates:

- **EID Collaborative:** - Lynne advised that Dr. Hsu was unavailable today and reported that the Emerging Infectious Disease Collaborative met in July and focused their attention on COVID response and mitigation. A survey was sent to physicians in the region regarding their willingness to provide COVID vaccines and barriers to this. We received a good response, and the group will review these and send out a follow-up to those that responded. The group also created a vaccination campaign strategy and shared tips and resources with members to increase the vaccination rates. Another area of focus is mental wellness and resiliency, and they are working with D. Jim Schultz to develop a program.
- **Coalition:** Lynne said the Coalition's role in response is situational awareness and resources. The Coalition has been sending weekly situation reports to members and providing daily Teletrack numbers from HHS, as well as holding calls with hospitals. The Coalition monitors local ESF8 requests to the State and offers any available resources. Hospitals stated that morgue capacity was the biggest need, and the Coalition purchased 14 portable morgues which have been sent out to the hospitals. These are reusable and will be a long-term asset for the region. The Coalition also purchased a cache of ventilators for the hospitals.
- **Hospitals:** Christina Proulx shared they are seeing numbers slowly decrease. She thanked the Coalition for their support. John from UF Health Leesburg shared that they appreciate the Coalition as they had run into issues and have utilized the portable morgues. He indicated they are seeing a very slow decline in COVID patients.
- **Emergency Management:** No issues were raised.
- **Public Health:-** No issues were raised.
- **EMS:** No issues were raised.
- **Nursing Homes:** No issues were raised.

Wrap-up:

Other Announcements: Reggie Kornegay said that he wanted to make everyone aware that the VA had set up a mobile ICU hospital as a unique asset and as part of the COVID surge. They are in the process of decommissioning it and asked if anyone wanted to come by over the next couple of days to look at the system before they take it down. He shared photos of the unit. A question was asked about the availability of negative air pressure. Reggie indicated that the unit is self-sustaining, it provides its own power and purified water, it can be broken into wings for negative air pressure, etc. After tomorrow it will be sent back to regional storage in the Ft. Lauderdale area. He shared that it takes 5-7 days to set up and is approximately 145' x 40' in size and includes an incident command post. It has a coinciding morgue that goes with the unit and is designed to be a stand-alone unit.

Next Meeting: The next meeting is the Annual Conference which will be held virtually on December 16 (preconference training) and December 17 (Conference).

Meeting Evaluation: Eric stated that an electronic survey for today's meeting will be sent out to participants.

The meeting adjourned at 10:20 a.m.

9-16-21 CFDMC Meeting Attendees

Name	Organization	Member Type
Amanda Freeman	AdventHealth	Hospital
Anita Smiley	Good Samaritan	Nursing Home
April Hultz	Halifax Health	Hospital
Avi Bryan	Seminole 911	Jurisdictional partner
Avis Jenkins	Nurses and More	Home Health
Beth Harbold	Family First Homecare - Orlando	Home Health
Beverly Cook	CFDMC	HCC
Bob McPartlan	DCF	Jurisdictional partner
Brenna Young	AdventHealth	Hospital
Carol Wegener-Vitani	DOH-Martin	Public Health
Carole Brown	Orlando Health	Hospital
Christen Stewart	NeuroRestorative in Avalon Park and Central Par	ALF
Christina Proulx	Cleveland Clinic	Hospital
Clint Sperber	DOH-St. Lucie	Public Health
Corey Zawadzki	Community Health Centers	FQHC
Craig Fugate	Indian River State College	Consultant
Dallas Spruill	DOH St. Lucie	Public Health
David Crowe	DOH Region 5 RERA	Public Health
David Lodomirak	Osceola Emergency Management	Emergency Management
Daysi Merino	Merino Assisted Living Facility	ALF
Deborah Collinge	DOH-Orange	Public Health
Donna Walsh	FDOH-Seminole	Public Health
Edward Bradley	DOH-Martin	Public Health
Eric Alberts	Orlando Health	Hospital
Eric Teifenhalder	City of North Port	Emergency Management
Franklin Riddle	Tampa Bay Health and Medical Coalition	HCC
Garret Scott	Osceola Emergency Management	Emergency Management
Georgianne Cherry	DOH-Osceola & Lake	Public Health
Gianna Van Winkle	CHC Association	Association
Helen Rose	HSAG:The Florida ESRD Network	Diaylsis
Helene Wetherington	Volusia Emergency Management	Emergency Management
Hunter Zager	Tampa Bay Health and Medical Coalition	HCC
Jan Miller	Halifax Health Hospice	Hospice
Jason Franklin	Reedy Creek Fire/EMS	EMS
Jemima Douge	Poison Control Center	Poison Control
Joan Rivera	Indian River State College	University
Joanne Fenty	DOH-St. Lucie	Public Health
Jodie Gregory	Orlando Health	Hospital/Air Flite
John Corfield	Orlando Health	Hospital
John Maze	UF Leesburg	Hospital
John Wilgis	FHA	Association

Jose Valcourt	Westminster	Nursing Home
Justin Everhardt	AdventHealth	Hospital
Karen Street	DOH-Brevard	Public Health
Kathleen Lyons	DOH-Brevard	Public Health
Kelley Jenkins	Lawnwood	Hospital
Leigh Wilsey	Region 3 HCC	HCC
Leland Greek	Deland	EMS
Lindsey Bayer	District 5/24 Medical Examiner	Medical Examiner
Lydia Williams	Region 5 Planner	Public Health
Lynda W. G. Mason	Northland	Behavioral Health
Lynne Drawdy	CFDMC	HCC
Maggie De'Angelo	AdventHealth	Hospital
Mally Chruski	DOH-St. Lucie	Public Health
Marci Carter	Rural Healthcare Inc.m Azalea Health	FQHC
Matt Meyers	CFDMC	HCC
Matthew Winter	AdventHealth	Hospital
Megan Milanese	Lake County Emergency Management	Emergency Management
Melanie Motiska	FHCA	Association
Michelle Hasty	Family First Homecare - Orlando	Home Health
Michelle Self	Veteran's Health Administration	Federal Partner
Missy Montgomery	AdventHealth	Hospital
Nancy Handweg	Universal Health Services	Behavioral Health
Nancy Woloshin	DOH-Brevard	Public Health
Nick Clifton	DOH-St. Lucie	Public Health
Rachel Reid	Orlando Health	Hospital
Rachel Shaull	Amedisys	Home Health
Rebecca Hale	Halifax	Hospital
Reginald Kornegay	VA Medical Center	Hospital
Robin Hinson	Osceola Emergency Management	Emergency Management
Sheri Blanton	Orange/Osceola ME	Medical Examiner
Stefanie Myers	DOH-St. Lucie	Public Health
Tiffany Murry	Family First Homecare - Orlando	Home Health
Todd Stalbaum	Orange County EMS	EMS
Tom Cisco	Volusia Emergency Management	Emergency Management
Unknown	Atlantic Care	Home Health
Valerie Risher	Region 5 Special Needs Shelter	Public Health
Valerie Zolman	Cornerstone Hospice	Hospice
Wayne Smith	Davita	Dialysis



Central Florida Disaster Medical Coalition (CFDMC) Member Meeting

September 16, 2021 9 am to 11 am

Note: Meeting is being recorded

Webinar Etiquette

- ▶ Please place your phone on mute when not speaking
- ▶ Don't place your phone on hold
- ▶ Use either computer audio and mic, or phone, not both – this can cause feedback noise
- ▶ Use the chat feature to raise issues or ask questions
- ▶ During presentations we may need to mute all lines. You can unmute yourself by clicking the microphone icon





Eric Alberts, 2021 CFDMC Chair

- ▶ Welcome & Announcements
- ▶ For those on webinar, please submit your name and organization in chat. If on phone email name and organization to info@centralfladisaster.org

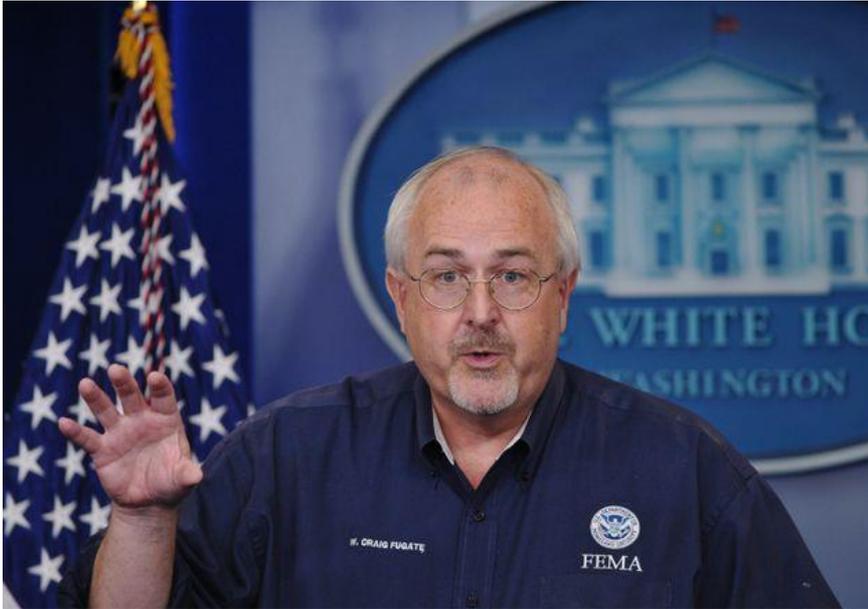
Coalition Updates

Lynne Drawdy, Executive Director

- ▶ Year 5 of 5 Year Contract
- ▶ New Multi-Year Contract by July 2022
- ▶ Burn Annex & Tabletop
- ▶ Planning Annual Conference – Virtual
12/16 Trainings and 12/17/21 Conference



Seven Deadly Sins of EM



Craig Fugate
Former FEMA Director
Former FDEM Director
Indian River State College Consultant
See attached presentation

COVID Updates

- ▶ EID Collaborative
- ▶ Coalition
- ▶ Hospitals
- ▶ Emergency Management
- ▶ Public Health
- ▶ EMS
- ▶ Nursing Homes
- ▶ Others





- **Questions?**
- **Other Member Announcements**
- **Next Meeting: December 17 Virtual Coalition Conference
(December 16 Pre-Conference Trainings)**
- ▶ **Meeting Evaluation (e-survey following meeting)**

Emergency Management

When the organization
chart of Government
fails





FEMA

Barack Obama





Why Emergency Management?

- Government builds system to manage emergencies around key agencies
 - 911 – call and help arrives
- Disasters exceed the capabilities of these systems to meet needs.
 - 911 – call and there is no answer
- Government Agencies that normally don't work together in emergencies often must work together to solve problems in disasters

The 7 Deadly Sins of Emergency Management

- We plan for what we are capable of responding to
- We plan for our communities by placing the too hard to do in an annex (elderly, disabled, children, pets)
- We exercise to success
- We think our emergency response system can scale up from emergency response to disasters
- We build our emergency management team around Government, leaving out volunteer organizations, the private sector, and the public.
- We treat the public as a liability
- We price risk too low to change behavior, as a result, we continue to grow risk.



How I Think About Disasters

- Survivor Centric
- The Public is a Resource
 - Communications with the Public must be on their terms : Social Media
- Community Centric, Not Government Centric
 - Private Sector part of the Team
- MoM: Maximum of Maximums
 - Plan for Real , not Easy



How I Think About Disasters

- Government Must Focus on Security, Safety , and Stabilization
 - Speed is key to stabilization
 - If you wait for assessments, you will be too late
 - Respond like it's bad, you can always adjust
- Think Big, Go Big, Go Fast, Be Smart About It



Preparing to Respond

- Natural Hazards not Natural Disasters
- The past is not preparing us for future risk
- Building codes and land use planning help reduce future risk
- The Climate has changed, we haven't



Responsibilities of the Public

- Prepare for disaster
- After a disaster strikes, check on your Neighbors
- Government needs to see the Public as a resource



Contact Information

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